

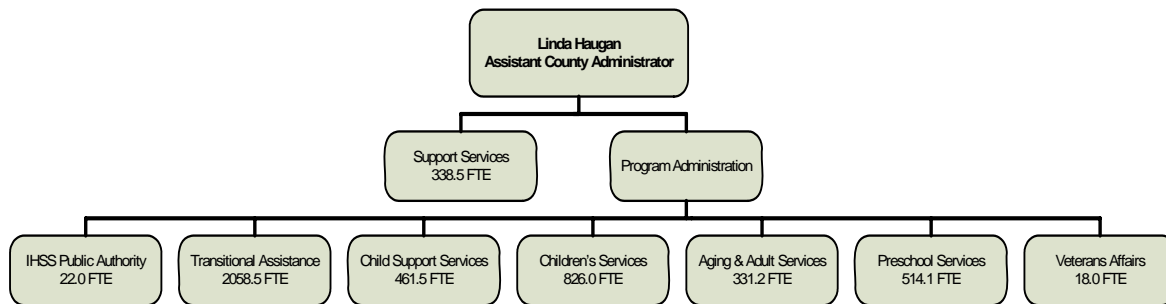
**HUMAN SERVICES
SUMMARY**

<u>GENERAL FUND</u>	<u>Page #</u>	<u>Appropriation</u>	<u>Departmental Revenue</u>	<u>Local Cost</u>
HUMAN SERVICES SUMMARY	258			
AGING AND ADULT SERVICES SUMMARY	259			
AGING PROGRAMS	260	10,149,936	10,149,936	-
PUBLIC GUARDIAN-CONSERVATOR	263	952,845	342,000	610,845
CHILD SUPPORT SERVICES	266	39,797,347	39,797,347	-
HUMAN SERVICES - ADMINISTRATIVE CLAIM SUMMARY	270			
ADMINISTRATIVE CLAIM	271	345,585,551	324,979,858	20,605,693
SUBSISTENCE PAYMENTS:				
DOMESTIC VIOLENCE/CHILD ABUSE SERVICES	283	1,906,812	1,906,812	-
ENTITLEMENT PAYMENTS (CHILDCARE)	285	85,905,228	85,905,228	-
OUT-OF-HOME CHILD CARE	288	574,056	-	574,056
AID TO ADOPTIVE CHILDREN	290	34,457,874	32,678,455	1,779,419
AFDC - FOSTER CARE	292	98,400,873	83,678,830	14,722,043
REFUGEE CASH ASSISTANCE	295	100,000	100,000	-
CASH ASSISTANCE FOR IMMIGRANTS	297	822,878	822,878	-
CALWORKS - ALL OTHER FAMILIES	299	197,073,867	192,702,019	4,371,848
KINSHIP GUARDIANSHIP ASSISTANCE PROGRAM	301	4,575,538	3,868,452	707,086
SERIOUSLY EMOTIONALLY DISTURBED	303	4,761,913	3,781,511	980,402
CALWORKS - 2 PARENT FAMILIES	305	14,215,939	13,881,109	334,830
AID TO INDIGENTS (GENERAL RELIEF)	307	1,181,027	341,471	839,556
VETERANS AFFAIRS	316	1,374,389	327,500	1,046,889
TOTAL GENERAL FUND		<u>841,836,073</u>	<u>795,263,406</u>	<u>46,572,667</u>
<u>SPECIAL REVENUE FUNDS</u>	<u>Page #</u>	<u>Appropriation</u>	<u>Departmental Revenue</u>	<u>Fund Balance</u>
HUMAN SERVICES:				
AB 212 - TEACHER STIPENDS	309	-	-	-
PRESCHOOL SERVICES	311	38,512,562	38,512,562	-
TOTAL SPECIAL REVENUE FUNDS		<u>38,512,562</u>	<u>38,512,562</u>	<u>-</u>



HUMAN SERVICES Linda Haugan

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

2006-07					
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
Child Support Services	39,797,347	39,797,347	-		461.5
Dept of Aging & Adult Services-Aging Programs	10,149,936	10,149,936	-		103.2
Public Guardian	952,845	342,000	610,845		27.0
HS Administrative Claim	345,585,551	324,979,858	20,605,693		3,425.0
HS Subsistence Payments	442,794,978	419,325,294	23,469,684		-
HS Aid to Indigents (General Relief)	1,181,027	341,471	839,556		-
Veterans Affairs	1,374,389	327,500	1,046,889		18.0
Total General Fund	841,836,073	795,263,406	46,572,667	-	4,034.7
Special Revenue Funds					
Preschool Services	38,512,562	38,512,562	-	-	514.1
IHSS Public Authority	6,193,364	4,840,818	-	1,352,546	22.0
Totals	886,541,999	838,616,786	46,572,667	1,352,546	4,570.8

Human Services (HS) is composed of six county departments: Transitional Assistance, Children's Services, Aging and Adult Services, Preschool Services, Child Support Services, and Veterans Affairs. Additionally, several support divisions under HS Management Services (including HS Information Technology and Support (ITSD), and the Performance, Education and Resource Center (PERC) provide administrative and training support to the HS departments.

Transitional Assistance, Children's Services, Adult Services, and all HS support divisions are included in the HS Administrative Claim process. The purpose of the claim process is to provide the county with the means for determining the costs applicable to each of the numerous welfare programs. This cost determination is necessary to satisfy federal and state reporting and funding requirements, and to determine appropriate federal and state financial reimbursement to the county for each of the welfare programs.

Subsistence Payments and Aid to Indigents (general relief) are either direct payments to welfare recipients or payments to organizations that provide service to the welfare recipients. The HS Assistant County Administrator is responsible for all of the above budget units.



AGING & ADULT SERVICES

Colleen Krygier

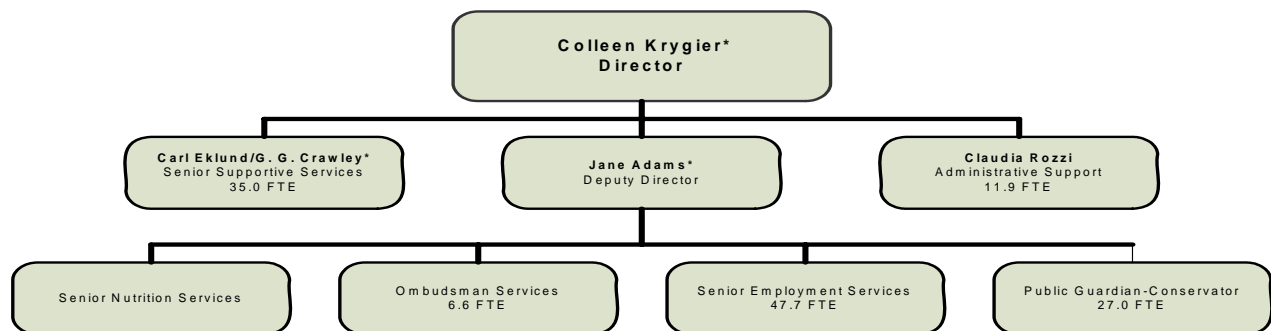
MISSION STATEMENT

Providing Service to seniors and at risk individuals to improve or maintain choice, independence, and quality of life. The department works to ensure seniors and adults with disabilities have the right to age in place in the least restrictive environment and strives to provide service to all persons with respect and dignity, to improve or maintain quality of life for these individuals in the least restrictive setting possible.

STRATEGIC GOALS

1. Assist seniors to maintain choices and improve quality of life by increasing knowledge and awareness of available programs and assistance.
2. Assist at-risk adults to maintain independence and live safely in the least restrictive environment.
3. Ensure Public Guardian conservatees reside in appropriate settings and receive needed services.
4. Ensure the safety and welfare of the at-risk adults and the elderly referred to Public Guardian.

ORGANIZATIONAL CHART



* Staffing is reimbursed by the HS Administrative Claim budget. They are not included as budgeted staff in this budget unit.

SUMMARY OF BUDGET UNITS

	2006-07			
	Appropriation	Revenue	Local Cost	Staffing
Aging Programs	10,149,936	10,149,936	-	103.2
Public Guardian	952,845	342,000	610,845	27.0
TOTAL	11,102,781	10,491,936	610,845	130.2

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history, applicable performance measures, and policy item requests.



Aging Programs

DESCRIPTION OF MAJOR SERVICES

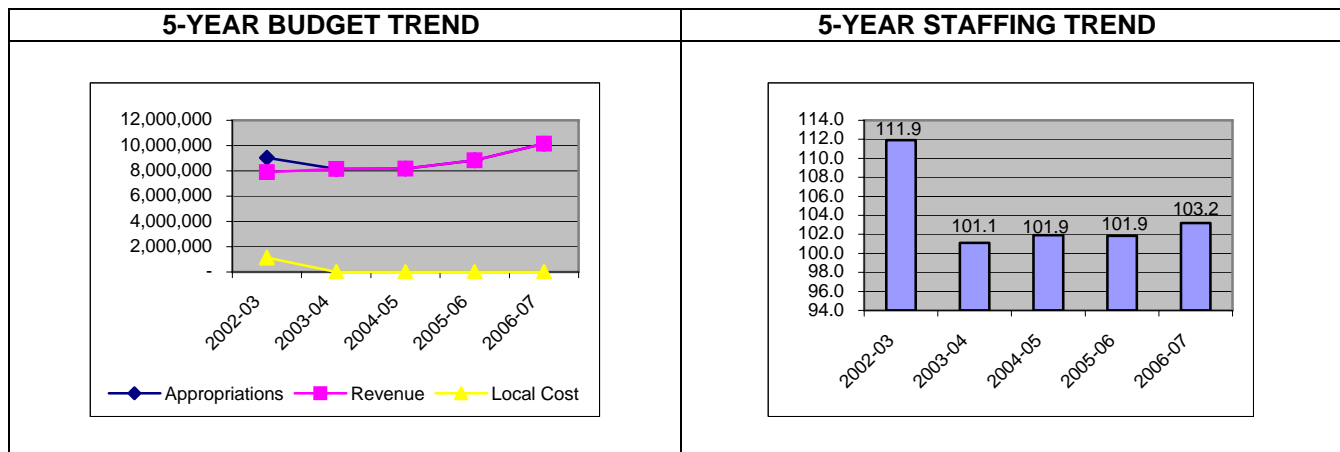
The Aging Programs' predominate funding source is the Older American's Act, and is summarized as follows:

- Senior Supportive Services – Special programs for seniors 60 and over to provide links to services that will allow the aging population to remain in their homes, provide respite adult care, assisted transportation, legal services, home safety devices and case management services.
- Senior Nutrition Services – Meal program for seniors 60 and over to provide nourishing meals, nutrition and education counseling and companionship.
- Ombudsman Services – Independent, objective, and neutral persons who advocate for dignity, quality of life, and quality of care for residents age 60 and above in long-term care facilities. They are authorized by federal and state law to receive, investigate, and resolve complaints by or on behalf of residents in long-term care facilities, skilled nursing facilities, and Community-Care licensed board and care homes.
- Senior Training and Employment Program – provides part-time employment services for seniors age 55 and over. Seniors in the program receive on-the-job training in clerical work, basic computer skills, resume preparation, job location strategies, and other related topics.

Two primary programs that serve the elderly beyond those authorized by the Older Americans Act are:

- Multipurpose Senior Services Program – is designed to prevent or delay placement in a residential care facility and provides assistance to the elderly and their caregivers to enable the individual to remain safely in their home. Services may include homemaker chores, personal care, respite care, medical and non-medical equipment, transportation and minor home repair, as well as referrals to other community programs.
- Linkages - is a "gap-filler" that helps persons at risk of being institutionalized who are not receiving other case management services, such as those provided through the departments of Developmental Services, Mental Health and/or Rehabilitation.

BUDGET HISTORY

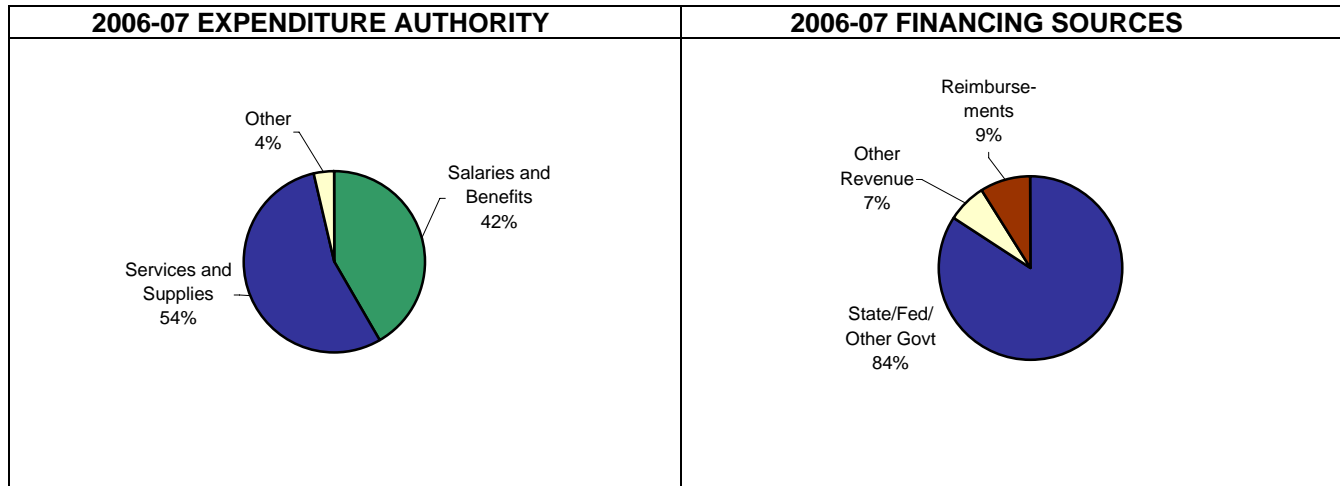


PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	8,878,761	8,835,420	8,305,005	10,034,131	10,056,842
Departmental Revenue	8,316,651	8,700,984	8,299,411	10,034,131	10,056,842
Local Cost	562,110	134,436	5,594	-	-
Budgeted Staffing				101.9	



ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services
DEPARTMENT: Aging & Adult Svcs
FUND: General

BUDGET UNIT: AAF OOA
FUNCTION: Public Assistance
ACTIVITY: Administration

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	3,276,183	3,595,327	3,668,835	3,874,148	4,284,533	4,631,916	347,383
Services and Supplies	6,061,015	5,552,092	5,271,966	6,445,707	5,128,724	6,048,438	919,714
Central Computer	44,797	39,490	51,230	65,404	60,758	66,434	5,676
Other Charges	24,747	111,302	37,796	79,478	11,000	11,000	-
Vehicles	5,124	17,461	-	-	-	-	-
Transfers	689,224	439,527	226,259	619,209	294,036	383,636	89,600
Total Exp Authority	10,101,090	9,755,199	9,256,086	11,083,946	9,779,051	11,141,424	1,362,373
Reimbursements	(1,222,329)	(919,779)	(951,081)	(1,027,104)	(939,412)	(991,488)	(52,076)
Total Appropriation	8,878,761	8,835,420	8,305,005	10,056,842	8,839,639	10,149,936	1,310,297
Departmental Revenue							
Use Of Money and Prop	2,954	2,072	-	8,594	-	-	-
State, Fed or Gov't Aid	7,662,077	8,690,837	8,226,099	8,940,343	8,818,313	9,370,936	552,623
Other Revenue	4,835	8,075	73,312	29,690	21,326	23,500	2,174
Other Financing Sources	646,785	-	-	-	-	-	-
Total Revenue	8,316,651	8,700,984	8,299,411	8,978,627	8,839,639	9,394,436	554,797
Operating Transfers In	-	-	-	1,078,215	-	755,500	755,500
Total Financing Sources	8,316,651	8,700,984	8,299,411	10,056,842	8,839,639	10,149,936	1,310,297
Local Cost	562,110	134,436	5,594	-	-	-	-
Budgeted Staffing					101.9	103.2	1.3

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, worker's compensation, central computer, and inflationary services and supplies purchases. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

This proposed budget also includes an increase in appropriations approved by the Board on September 27, 2005 for ongoing expenses to maintain the nutrition program with funding of \$750,000 provided from general fund financing.



Staffing increase includes 1.0 Staff Analyst I position to help coordinate efforts to outreach to the community and to participate in public forums. This position will be involved in grant funding research for contractors and will also assist with existing programs such as Senior Day and transportation. The proposed budget includes a reclassification of one Office Assistant II to an Office Assistant III based on the Clerical Equity Pool Study approved by the Board on April 5, 2005.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Increase the number of SIA contacts		8%
Increase the number of MSSP clients served	9%	11%
Increase the number of individuals served through senior nutrition programs		1%

The performance measures for this budget unit places an emphasis to increase services for the Senior Information & Assistance (SIA), Multipurpose Senior Services Program (MSSP), and Senior Nutrition Program.

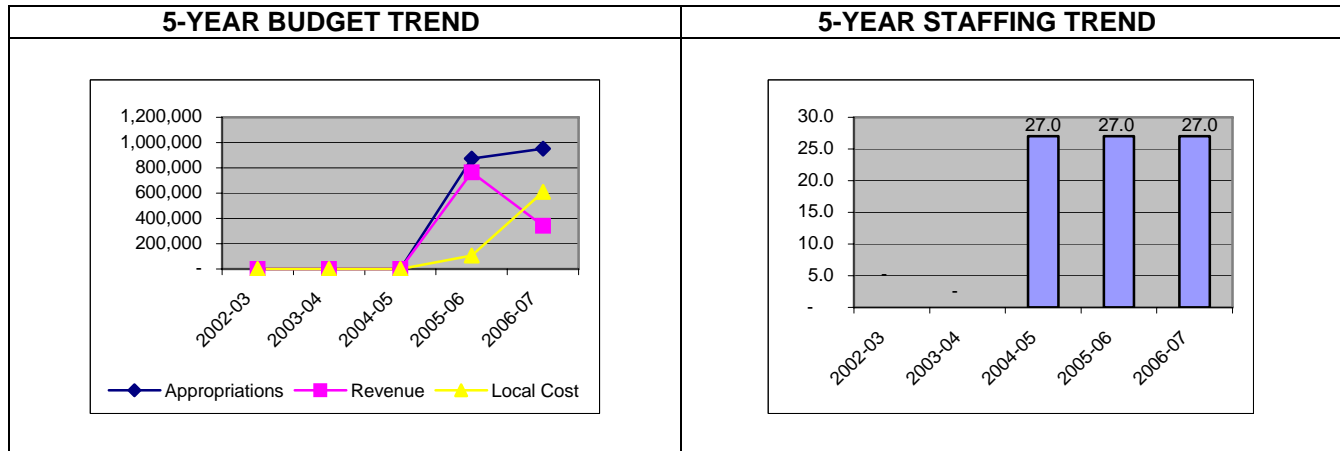


Public Guardian-Conservator

DESCRIPTION OF MAJOR SERVICES

By court appointment, the Public Guardian-Conservator acts as conservator of any individuals found to be gravely disabled or to lack capacity to manage their finances and provide for their own care. A conservator has the responsibility for the conservatee's care, custody and control. The conservator determines where the conservatee lives and ensures his/her daily needs are met. Conservatees must be placed in the least restrictive placement, which may include, but is not limited to the following: medical, psychiatric, nursing, or other licensed facility or state hospital, county hospital, or United States government hospital.

BUDGET HISTORY



PERFORMANCE HISTORY

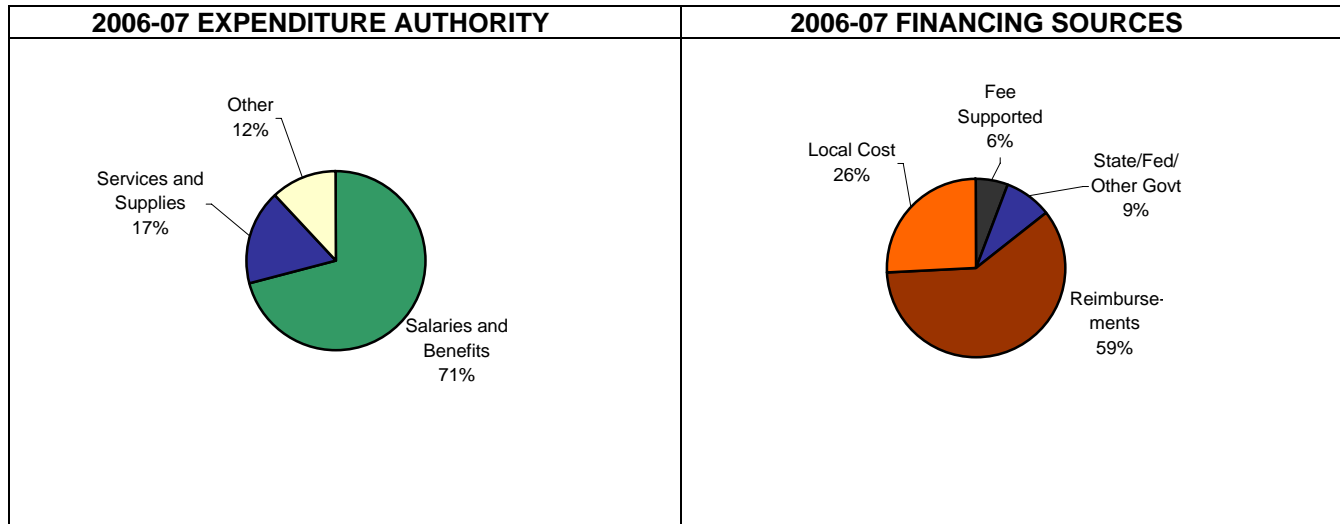
	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	-	-	107,841	912,080	623,609
Departmental Revenue	-	-	401,102	765,255	341,918
Local Cost	-	-	(293,261)	146,825	281,691
Budgeted Staffing				27.0	

Estimated appropriations for 2005-06 are less than modified budget primarily due to vacant positions, reduced maintenance charges for client databases, reduced use of internal service functions, and not replacing existing desktop and office equipment.

The reductions in appropriations are offset by a significant decrease in realized revenues. The two categories of revenues that are not being realized to the level budgeted in 2005-06 are Current Services and Federal Aid. Decrease in Current Services revenue is due to the decline in clients' estate values. Based upon a court approved sliding fee schedule, PGD can only charge fees to estates with value. The Federal Aid is less than projected due to reduced actual claimable Targeted Case Management and Medi-Cal Administrative Activities.



ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services
DEPARTMENT: Public Guardian
FUND: General

BUDGET UNIT: AAA PGD
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<u>Appropriation</u>							
Salaries and Benefits	-	-	574,160	1,503,948	1,542,221	1,667,394	125,173
Services and Supplies	-	-	110,210	285,220	561,761	378,546	(183,215)
Central Computer	-	-	12,943	21,275	19,595	23,246	3,651
Land and Improvements	-	-	-	-	-	147,346	147,346
Equipment	-	-	-	-	12,000	5,500	(6,500)
Transfers	-	-	36,078	123,762	102,098	130,705	28,607
Total Exp Authority	-	-	733,391	1,934,205	2,237,675	2,352,737	115,062
Reimbursements	-	-	(663,658)	(1,310,596)	(1,365,275)	(1,399,892)	(34,617)
Total Appropriation	-	-	69,733	623,609	872,400	952,845	80,445
Operating Transfers Out	-	-	38,108	-	-	-	-
Total Requirements	-	-	107,841	623,609	872,400	952,845	80,445
<u>Departmental Revenue</u>							
State, Fed or Gov't Aid	-	-	357,765	204,052	565,255	205,000	(360,255)
Current Services	-	-	43,322	136,488	200,000	137,000	(63,000)
Other Revenue	-	-	15	1,378	-	-	-
Total Revenue	-	-	401,102	341,918	765,255	342,000	(423,255)
Local Cost	-	-	(293,261)	281,691	107,145	610,845	503,700
Budgeted Staffing					27.0	27.0	-

In 2006-07, the department will incur increased costs for negotiated labor agreements, retirement, risk management, central computer, approved and recommended improvements to its warehouse facility, and administrative support from Aging and Human Services. The department will incur decreased costs in worker's compensation, and one-time costs associated with the move to the Redlands location (completed in June 2006). These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to Board approved mid-year adjustments and department recommendations.



PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Increase by 16 % the percentage of conservatees visited quarterly.		70%
Increase by 18% the percentage of probate investigations completed within 60 days of referral.		60%

The performance measures for this budget unit demonstrates an emphasis to increase conservatee visits and completion of probate investigations within 60 days.

POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2006-07 Performance Measurement
1	Deputy Chief Public Guardian Request one Deputy Chief Public Guardian to perform day-to day program management, oversight, quality control and monitoring of budget. This position will enhance overall management of Public Guardian operations.	-	114,038	-	114,038	
	<i>Proposed Performance Measure: Increase oversight of operations to ensure percentage of conservatees visited quarterly exceeds 60%.</i>					70%
	<i>Proposed Performance Measure: Increase oversight of operations to ensure percentage of probate investigations completed within 60 days of referral exceeds 50%.</i>					60%
	Total	-	114,038	-	114,038	



CHILD SUPPORT SERVICES

Connie Brunn

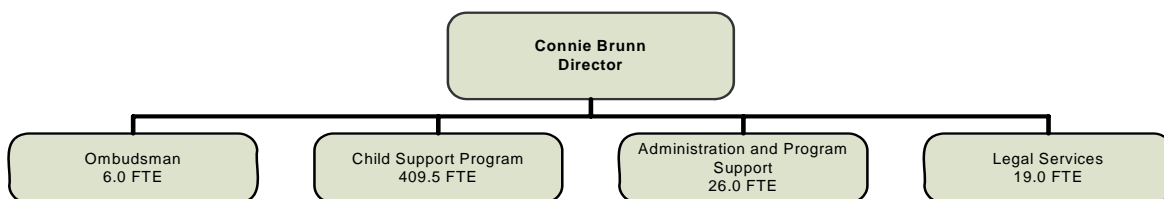
MISSION STATEMENT

The County of San Bernardino Department of Child Support Services (DCSS) determines paternity, establishes and enforces child support orders to assist families in meeting the financial and medical needs of their children. We provide timely and effective service in a professional manner.

STRATEGIC GOALS

1. Improve organizational performance.
2. Improve service delivery and compliance mandates.

ORGANIZATIONAL CHART



Child Support Services

DESCRIPTION OF MAJOR SERVICES

The Department of Child Support Services provides assistance to families in meeting their mutual obligation to provide financial and medical support for their children. These services are offered throughout San Bernardino County with offices strategically located in the high desert, the west end and the greater San Bernardino area.

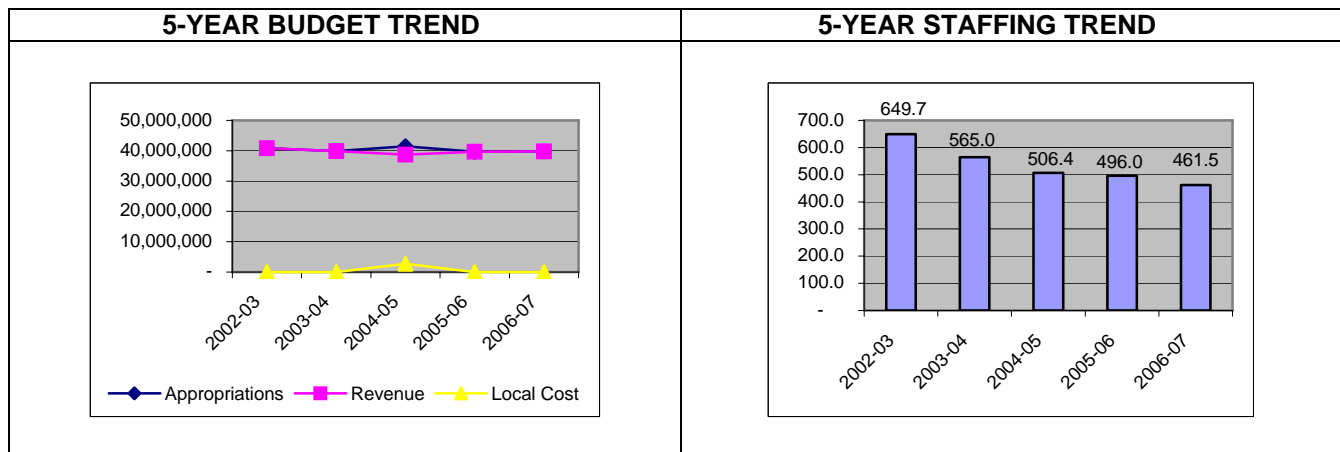
Child Support Services is dedicated to executing the program in a manner that puts the needs of the children first and foremost. The belief that working collaboratively with parents in understanding and meeting their obligations is a fundamental element in the success of this program.

The services provided by the Department of Child Support Services include the following:

- Locating parents to establish court orders for paternity, child and medical support
- Locating parents and assets to enforce court orders
- Enforcing court orders for child, family, spousal and medical support
- Collecting child support payments
- Maintaining records of payments paid and balances due
- Modifying court orders when appropriate

Additionally, the Department of Child Support Services offers services to assist customers with concerns that may arise in the progress of their case. The Complaint Resolution process affords customers the opportunity to raise concerns with the processing of their case and a means to resolving these issues. The Ombuds program offers parents a liaison between the department and themselves. In 2005-06, the department implemented a call center and interview team resulting in an improvement to customer service.

BUDGET HISTORY

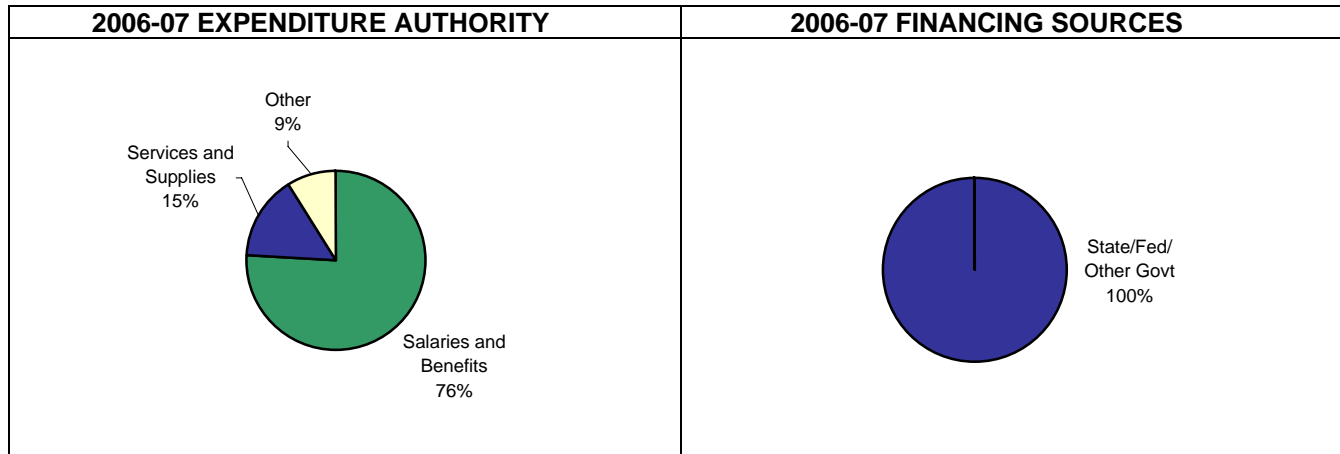


PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	38,845,942	39,516,560	39,482,931	39,700,454	39,661,243
Departmental Revenue	38,869,853	36,956,249	39,482,319	39,700,454	39,661,243
Local Cost	(23,911)	2,560,311	612	-	-
Budgeted Staffing				496.0	



ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive
 DEPARTMENT: Child Support Services
 FUND: General

BUDGET UNIT: AAA DCS DCS
 FUNCTION: Public Protection
 ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	27,727,973	27,615,625	29,391,270	30,240,771	30,613,141	30,334,367	(278,774)
Services and Supplies	7,914,415	8,288,263	6,099,651	5,501,034	5,130,926	5,368,618	237,692
Central Computer	481,047	361,631	451,257	606,524	567,313	669,763	102,450
Other Charges	2,516,140	-	-	-	-	-	-
Equipment	206,367	-	138,280	160,000	-	-	-
L/P Struct/Equip/Vehicle:	-	471,302	-	-	-	-	-
Transfers	-	2,779,739	3,474,411	3,307,805	3,496,573	3,582,289	85,716
Total Exp Authority	38,845,942	39,516,560	39,554,869	39,816,134	39,807,953	39,955,037	147,084
Reimbursements	-	-	(71,938)	(154,891)	(146,710)	(157,690)	(10,980)
Total Appropriation	38,845,942	39,516,560	39,482,931	39,661,243	39,661,243	39,797,347	136,104
Departmental Revenue							
Use Of Money and Prop	-	-	-	-	-	25,000	25,000
State, Fed or Gov't Aid	38,869,853	36,840,301	39,265,170	38,619,050	38,619,050	39,772,347	1,153,297
Current Services	-	6,081	15,719	-	-	-	-
Other Revenue	-	109,867	194,235	1,042,193	1,042,193	-	(1,042,193)
Other Financing Sources	-	-	7,195	-	-	-	-
Total Revenue	38,869,853	36,956,249	39,482,319	39,661,243	39,661,243	39,797,347	136,104
Local Cost	(23,911)	2,560,311	612	-	-	-	-
Budgeted Staffing					496.0	461.5	(34.5)

In 2006-07, the department will incur increased costs from negotiated labor agreements, retirement, risk management, central computer and services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to Board approved mid-year adjustments, and department recommendations.

DCSS has no local cost and funding is anticipated to remain at nearly the same level as received in 2005-06 that includes decreased interest revenues from trust funds as a result of the Statewide Distribution Unit (SDU). Based on this level of funding, DCSS is reducing total staff by 34.5 positions through attrition and vacant positions. This will result in a reduction of \$2,000,000 in salary and benefits that will be offset by increases in MOU and retirement costs as well as reclassification of certain positions. As a result of the expected flat funding, DCSS has had to reevaluate its business practices in order to become more efficient. This evaluation has resulted in a proposed realignment of functions that will require new classifications and additional positions in some existing classifications that will be offset by the aforementioned 34.5 positions.



There is a net increase of \$237,692 (4.63%) in services and supplies. Over half of this increase is accounted for by an increase in the County-Wide Cost Allocation Plan (COWCAP) costs to DCSS. After accounting for the COWCAP increase the services and supplies increase is only 1.78%. Stringent control of services and supplies expenses will be implemented to ensure adherence to the state allocation.

The department expects a slight increase in funding of less than one-half percent. This is the result of the state agreeing to reimburse the county for a contract employee on loan from San Bernardino to the state to assist with the CCSAS project development. Interest revenue is expected to decline sharply as the department's trust funds are no longer necessary since payment disbursements are now being handled at the state level as a result of the SDU.

DCSS strives to improve efficiency and responsiveness while maintaining costs within the 100% state and federal funding in order to avoid impacting local cost. Due to budgetary restrictions, DCSS will face significant resource and performance challenges in 2006-07. The most significant challenges will involve the realignment and restructuring of services based on the impact of the Statewide Disbursement Unit (SDU). Child support disbursements are now made by the state.

In order to address core business functions, staffing assessments have been made targeted at program management, policy analysis, and operational functions. DCSS has made positive strides in improving performance in the last fiscal year and it is necessary to make staffing adjustments in order to continue improvement.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Percentage of current support collected.	46%	50%
Percentage of cases with a support order.	71%	75%
Percentage of meeting key case processing timeframes necessary for compliance of cases.		90%
Paternity establishment percent.	81%	85%
Percentage of cases with collections in arrears.	54%	58%

The performance measure for this budget unit demonstrates an emphasis on increasing the level of collections, increasing cases with support orders, and improvement of meeting key case processing timeframes.



HUMAN SERVICES – ADMINISTRATIVE CLAIM

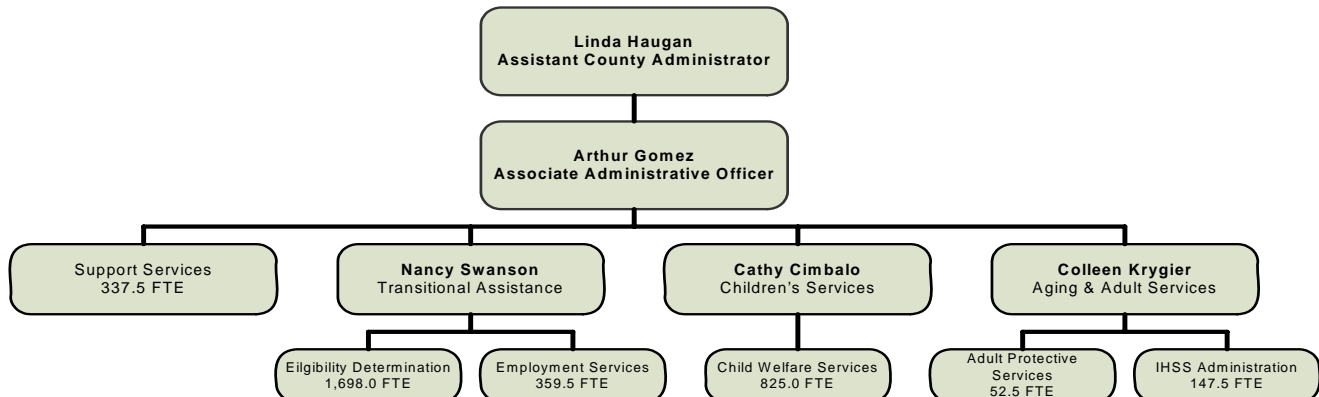
MISSION STATEMENT

Human Services works to build a healthy community by strengthening individuals and families, enhancing quality of life and valuing people.

STRATEGIC GOALS

1. TAD – Process Medi-Cal Eligibility Determination System (MEDS) alerts within state time standards.
2. TAD – Increase total number of households participating in the Food Stamp Program.
3. TAD – Increase the Work Participation Rate (WPR) of recipients of CalWORKs benefits.
4. TAD – Enhance customer service satisfaction.
5. DCS – Increase the number of adoptions.
6. DCS – Increase the number of foster children in the Independent Living Skills Program that earned a High School Diploma or G.E.D.
7. DAAS – Assist at-risk adults and frail elderly to maintain independence and live safely in the least restrictive environment.
8. DAAS – Ensure the safety of at-risk adults and the elderly to improve or maintain quality of life.

ORGANIZATIONAL CHART



Administrative Claim

DESCRIPTION OF MAJOR SERVICES

This budget unit represents the administrative claim made by the county for social services programs under applicable mandatory federal and state regulations. Included are Transitional Assistance Department (Eligibility and Employment Services), Department of Children's Services (DCS), Adult Services programs of the Department of Aging and Adult Services (DAAS), and the administrative support and training functions provided by Human Services (HS) Administration and the Performance, Education and Resource Center (PERC).

Transitional Assistance Department (TAD)

TAD strives to meet the basic needs of individuals and families while working with them to attain self-sufficiency. TAD is responsible for the administration of the financial support programs that assist the needy with basic services. The primary services provided are statutory mandates and include: Transitional Assistance to Needy Families (TANF), food stamps, Medi-Cal, foster care administration, general relief assistance, CalWORKs – Employment Services Program and child care. All programs are funded by a combination of federal, state, realignment and county dollars, with the exception of the general assistance program, which is funded solely by the county.

TAD-Eligibility ensures a proper mix of basic services that include, but are not limited to, screening applications for type of services needed, conducting eligibility determinations for the above mentioned services, calculating ongoing benefit issuance, and referring customers to appropriate agencies for services not provided by TAD.

TAD-Employment Services provides its customers remedial and/or basic education, and vocational or on-the-job training to prepare participants to enter the job market. Eligible customers receive supplemental funding for ancillary, childcare, and transportation costs during their active participation in the program. Failure to comply with program requirements results in loss or reduction of the participants' TANF subsistence payments.

Department of Children's Services (DCS)

DCS is a collection of programs aimed at reducing the occurrence of child abuse and neglect in San Bernardino County. The primary goal of these programs is maintaining families whenever possible. When not possible, the secondary goal is to provide the best permanent plan for the child removed from his or her caretaker. To accomplish the mission of DCS, a wide variety of services are offered. Child Protective Services is the program with the highest visibility, with the goal of prevention of abuse to minors and the protection of those abused.

Other DCS programs include:

- Emergency Response (ER): investigates allegations of child abuse and neglect and makes immediate plans to ensure the safety of endangered children. This is often the "front door" for clients entering the Child Welfare System.
- Family Maintenance (FM): builds on families' strengths and helps to remove barriers so children can remain safely at home.
- Family Reunification (FR): works to make the family environment a safe one so children can return home.
- Permanency Planning (PP): ensures that children who are unable to live safely with their birth families can grow up in a safe and secure permanent living arrangement.
- Foster Parent Recruitment and Training, in conjunction with Foster Home Licensing: maintains and creates out-of-home placement resource options throughout the county.
- Adoptions: performs assessments of adoptive families and matches children with permanent families when their birth families are no longer an option.
- Independent Living Program: assists youth in successfully transitioning out of the foster care system.

Department of Aging and Adult Services (DAAS)

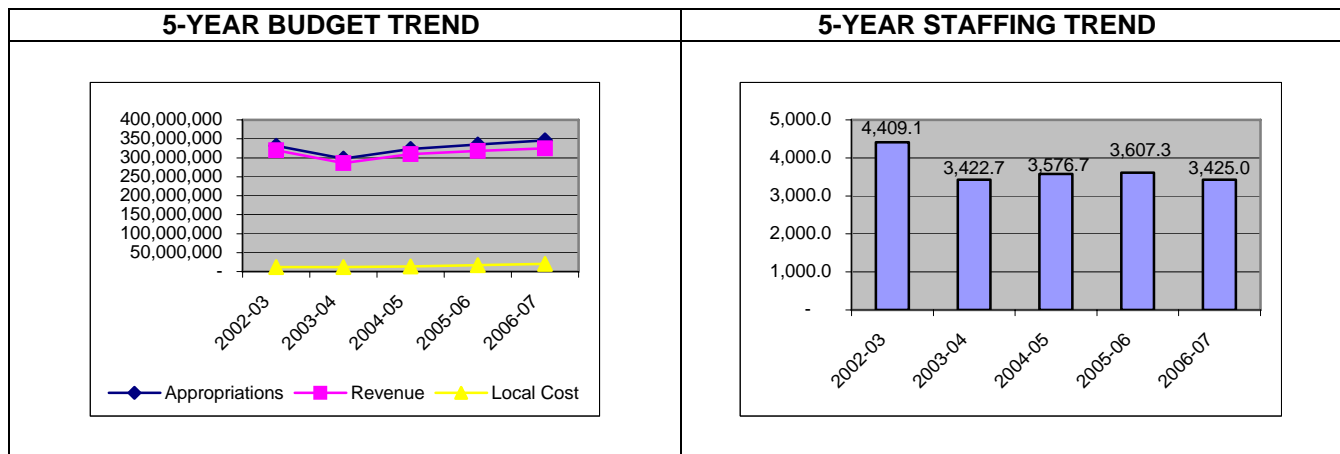
DAAS serves as the area agency on aging for this county under the provisions of federal law, which makes funds available to senior citizen programs. Area agencies on aging provide leadership for defining objectives, establishing priorities, and developing a system to deliver services to older people. DAAS has a separate consolidated budget for the state and federally funded aging programs, which is presented in its own section under Aging Programs. DAAS is also responsible for the In-Home Supportive Services (IHSS) and the Adult Protective Services (APS) programs, which are budgeted in the Human Services Administrative Claim budget.



The IHSS program provides personal and domestic services for aged, disabled and blind persons enabling them to remain in their own homes rather than being placed in institutions. The program is operated by the use of the individual provider mode, which is paid directly to the provider by the state. The state then invoices the county for its portion of the individual provider costs. In addition, the county incurs expenses for supervision and administration of the program. These expenses are reflected in the HS Administrative Claim budget unit. The federal share represents Medicaid dollars made available through participation in the Personal Care Services Program (PCSP).

The APS program investigates and resolves reports on elder and dependent adult abuse. The program provides a wide variety of services in resolving and preventing exploitation or neglect. The services include the investigation of issues, developing a service plan, counseling, referral to other community resources, including the IHSS program, monitoring the progress of the client, and following up with the client.

BUDGET HISTORY



PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	304,003,111	297,237,339	304,201,249	333,521,024	327,029,338
Departmental Revenue	291,758,831	285,737,278	290,027,409	316,114,025	309,622,339
Local Cost	12,244,280	11,500,061	14,173,840	17,406,999	17,406,999
Budgeted Staffing				3,607.3	

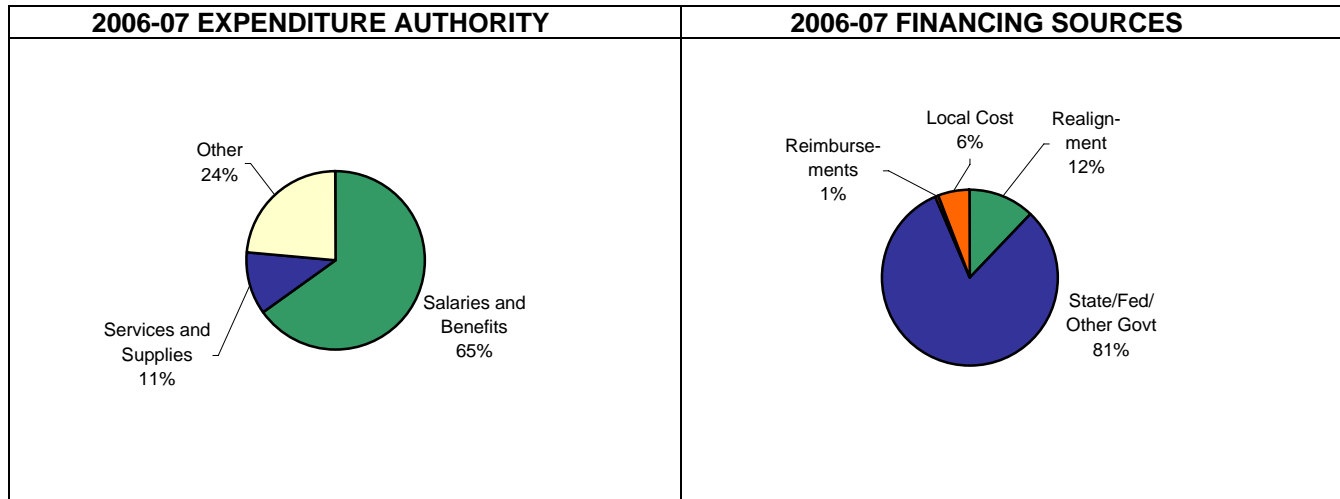
It is estimated that overall expenditures in this budget unit will be \$6.5 million below budget. Significant variances from budget are:

- Salary and benefits expenditures are estimated to be \$1.1 million below modified budget. Continued attrition and HS's continued inability to quickly fill positions as they become vacant account for most of these savings.
- Services and supplies expenditures are estimated to be \$1.9 million below modified budget. Under-expenditures are expected in Comnet charges, utilities, central mail and printing services, outside printing services and vehicle charges.
- Other charges are expected to be \$2.0 million below modified budget. Under-expenditures are expected in CalWORKs ancillary payments and costs of contracted services for clients.
- Operating Transfers Out is projected to be \$1.5 million below modified budget. The department expects to recoup the required advance payments made for IHSS Provider health care premiums as payments for claims are received from the state.

Revenue is expected to decrease commensurately with the decrease in expenditures, yet will be adequate to keep this budget unit within budgeted local cost.



ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services
DEPARTMENT: HSS Administrative Claim Budget
FUND: General

BUDGET UNIT: AAA DPA
FUNCTION: Public Assistance
ACTIVITY: Administration

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	187,406,038	188,377,151	199,581,623	211,889,282	215,050,352	225,947,998	10,897,646
Services and Supplies	35,121,518	30,125,635	29,494,611	31,282,419	33,248,056	34,983,959	1,735,903
Central Computer	3,597,860	2,810,896	2,755,935	3,445,661	3,195,131	3,962,850	767,719
Other Charges	40,677,586	42,821,728	40,288,411	43,225,528	44,459,521	44,825,557	366,036
Equipment	301,847	202,565	404,434	414,000	420,000	245,500	(174,500)
Vehicles	-	287,046	-	490,132	500,000	500,000	-
L/P Struct/Equip/Vehicles	1,419,776	352,962	202,848	285,511	326,021	231,248	(94,773)
Transfers	32,511,856	33,454,798	31,882,185	35,470,382	35,529,497	33,183,507	(2,345,990)
Total Exp Authority	301,036,481	298,432,781	304,610,047	326,502,915	332,728,578	343,880,619	11,152,041
Reimbursements	(841,113)	(1,380,351)	(1,287,532)	(1,410,941)	(1,552,313)	(1,738,711)	(186,398)
Total Appropriation	300,195,368	297,052,430	303,322,515	325,091,974	331,176,265	342,141,908	10,965,643
Operating Transfers Out	3,807,743	184,909	878,734	1,937,364	3,436,576	3,443,643	7,067
Total Requirements	304,003,111	297,237,339	304,201,249	327,029,338	334,612,841	345,585,551	10,972,710
Departmental Revenue							
Fines and Forfeitures	8,589	16,368	10,957	34,135	15,000	13,662	(1,338)
Use Of Money and Prop	-	8,590	-	-	5,500	2,863	(2,637)
Realign-ment	39,521,773	41,698,601	40,670,488	40,704,877	40,414,519	42,061,023	1,646,504
State, Fed or Gov't Aid	250,873,440	242,663,653	249,027,568	268,098,459	276,261,202	282,099,296	5,838,094
Current Services	1,068,348	1,156,550	(49,097)	551,978	1,022,500	777,131	(245,369)
Other Revenue	239,589	156,920	319,485	97,171	225,000	(11,733)	(236,733)
Other Financing Sources	47,092	36,596	38,637	135,719	30,000	37,616	7,616
Total Revenue	291,758,831	285,737,278	290,018,038	309,622,339	317,973,721	324,979,858	7,006,137
Operating Transfers In	-	-	9,371	-	-	-	-
Total Financing Sources	291,758,831	285,737,278	290,027,409	309,622,339	317,973,721	324,979,858	7,006,137
Local Cost	12,244,280	11,500,061	14,173,840	17,406,999	16,639,120	20,605,693	3,966,573
Budgeted Staffing					3,607.3	3,425.0	(182.3)

2006-07 Requirements

Due to uncertainties about the state budget and the lack of specifics regarding possible effects on social services programs, HS has prepared the 2006-07 budget with the assumption that allocations will remain stable for TAD. DCS and DAAS expect to receive increases to their respective allocations. The state does not prepare allocations until after the state budget is approved; therefore, HS will not receive funding notifications until late summer of 2006. Any significant differences between this budget and actual allocations received from the state will be addressed in a mid-year budget adjustment, as needed.



Highlights of the changes between budget years are as follows:

- Overall, staffing will decrease by 182.25 budgeted FTEs or 5 percent from the 2005-06 final budget. Several classifications were reduced, while others were augmented, to fit the needs of the departments' program requirements and/or reorganization.

	TAD	DCS	DAAS		Support	Total
2005-06 final budget	2,142.75	883.50	217.25		363.75	3,607.25
2006-07 final budget	2,058.50	826.00	201.00		339.50	3,425.00
Difference between 2005-06 final budget & 2006-07 proposed budget	-84.25	-57.50	-16.25		-24.25	-182.25

- Salary and benefits costs will increase \$10.9 million. This increase is a combination of negotiated MOU salary and benefit increases, salary step increases, and worker's compensation cost increases. These increased costs are possible due to funding increases received in 2005-06, continued access to CalWORKs incentive funds, and ongoing cost containment efforts implemented by HS in the services, supplies and equipment accounts.
- Services and supplies costs will increase \$1.7 million. A \$0.6 million savings in COWCAP is offset by a \$2.3 million increase in computer hardware, computer software, equipment, property insurance, distributed data processing equipment, security and other professional services, and Real Estate Services expenses.
- Other charges for services to clients will increase \$0.4 million. This is primarily due to a \$2 million increase in IHSS provider payments, which is due to wage and caseload increases and is offset by reductions of \$1.6 million in CalWORKs program contracts.
- Equipment costs will decrease \$0.2 million. Consolidation of office space has reduced the need for replacement photocopiers, resulting in an overall reduction in equipment purchases.
- Transfers to reimburse other county departments for services provided will decrease \$2.3 million. This decrease is due to the termination of MOU's between TAD and Probation and TAD and Public Health.
- Reimbursements from other county departments for services provided by HS will increase \$0.2 million. This reflects an increased demand for HS administrative assistance to non-welfare departments.

REVENUE

Funding from federal and state sources is projected to increase \$6.9 million from 2005-06 levels. Significant revenue changes between budget years are as follows:

- Funding for TAD programs is projected to increase \$3.7 million from the prior fiscal year. This is the result of a decrease of \$6.1 million in CalWORKs funding and \$0.6 million in Foster Care Administration and other program funding. These decreases are offset by increases of \$2.8 million in Food Stamp Administration funding, \$1.7 million in Childcare Administration funding, \$5.7 million in Medi-Cal funding and the planned use of \$0.2 million more in CalWORKs Incentive funds than was budgeted in 2005-06.
- Funding for DCS programs is projected to increase \$3.1 million from 2005-06 levels. This is primarily a result of increases in Child Welfare Services (CWS) funding.
- Funding for DAAS programs is projected to increase \$0.1 million from 2005-06 levels. This is a result of an expected increase of \$0.5 million in IHSS Administration funding and a \$0.4 million decrease in Adult Protective Services (APS) funding.
- Included in the revenue detailed above is the use of Social Services Realignment funding is projected to increase \$1.6 million.

LOCAL COST

All HS programs are state and/or federal mandates and the county share of funding is either mandated as a percentage of total program costs or as a fixed maintenance of effort. County share is comprised of a combination of local funding sources and revenue from the Social Services Realignment fund. The Social Services Realignment fund was created during the State Realignment process to offset local cost and is limited to use for designated social services programs.



In aggregate the HS Administrative Claim Budget Unit includes a net additional local cost of \$4.0 million, which has been included in the targets presented by the County Administrative Office and approved by the Board.

All local cost figures are estimates and are dependent upon final allocations from the state after the state budget has been passed. HS will closely manage changes arising from the state budget. Significant changes will be brought forward to the Board of Supervisors in a Mid-Year Budget agenda item, if necessary.

SOCIAL SERVICES REALIGNMENT FUNDS

The need for additional realignment revenue is driven by the increase in county share of cost for social services programs, the largest of which are costs for IHSS Provider services and Foster Care payments. Caseload growth, higher salary and benefit costs for IHSS providers, and higher Foster Care placement costs continue to rapidly outpace receipts.

Social Services Realignment Detail of Changes from 2005-06 to 2006-07 (in millions)

	2005-06 Estimated	2006-07 Proposed Budget	Inc/(Dec)
Administrative Claim budget	13.7	13.6	(0.1)
IHSS provider payments/benefits	26.7	28.1	1.4
IHSS Public Authority	0.3	0.3	-
Foster Care	22.7	25.4	2.7
Aid to Adoptive Children	3.0	3.4	0.4
Seriously Emotionally Disturbed Children	1.5	1.9	0.4
Total Social Services	67.9	72.7	4.8
Probation	2.7	2.7	-
California Children's Services	3.3	3.8	0.5
Financial Administration-MOE	1.8	1.8	-
Grand Total	75.7	81.0	5.3

**History of Social Services Realignment and Local Cost
HSS Administrative Budget and Subsistence Budgets**

In millions

	00/01	01/02	02/03	03/04	04/05	05/06 Estimate	06/07 Budget
<u>Administrative budget (DPA)</u>							
Realignment	8.4	10.4 *	15.8 **	12.8	12.7	13.7	13.6
Local cost	11.4	13.1	12.3	11.5	14.1	14.2	16.7
<u>IHSS Providers (DPA)</u>							
Realignment	14.2	18.4	23.5	28.6	27.7	26.7	28.1
Local cost	-	-	-	-	-	2.4	3.9
<u>IHSS Public Authority (DPA)</u>							
Realignment		0.1	0.2	0.2	0.3	0.3	0.3
<u>Foster Care (BHI)</u>							
Realignment	19.1	21.4	23.3	23.8	24.0	22.7	25.4
Local cost	16.7	14.0	13.9	13.8	13.6	14.7	14.7
<u>Aid to Adoptive Children (ATC)</u>							
Realignment	0.5	0.7	1.5	2.0	2.8	3.0	3.4
Local cost	0.6	1.0	0.9	1.3	1.0	1.5	1.8
<u>Seriously Emotionally Disturbed (SED)</u>							
Realignment	0.9	0.9	1.5	1.3	1.5	1.5	1.9
Local cost	0.5	0.7	0.5	0.6	0.7	1.0	1.0
<u>All other subsistence budgets</u>							
Local cost	4.7	6.1	6.5	6.6	6.4	6.2	6.8
Total Realignment - Social Svcs	43.1	51.9	65.8	68.7	69.0	67.9	72.7
Total Local - Social Svcs	33.9	34.9	34.1	33.8	35.8	40.0	44.9
Total Social Services	77.0	86.8	99.9	102.5	104.8	107.9	117.6
Probation	4.5	4.5	4.5	-	-	2.7	2.7
California Children's Services	1.3	1.3	1.4	1.5	1.9	3.3	3.8
Financial Administration-MOE	1.8	1.8	1.8	1.8	1.8	1.8	1.8
Grand Total Realignment	50.7	59.5	73.5	72.0	72.7	75.7	81.0

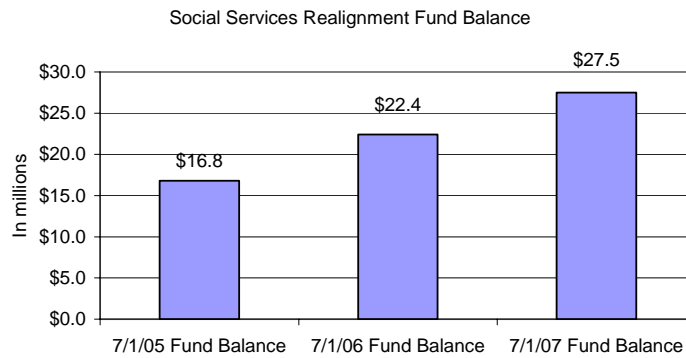
* 01/02 Includes one-time needs of \$300,000

** 02/03 Includes one-time needs of \$4.6 million



**Social Services Realignment Fund Balance
(in millions)**

2005-06	Activity	Change
July 1, 2005 Fund Balance	16.8	
Estimated Expenditures	(75.7)	
Estimated Revenues	81.3	
June 30, 2006 Estimated Fund Balance	22.4	5.6
2006-07	Activity	Change
July 1, 2006 Estimated Fund Balance	22.4	
Estimated Expenditures	(81.0)	
Estimated Revenues	86.1	
June 30, 2007 Estimated Fund Balance	27.5	5.1



**FUNDING AND STAFFING BY PROGRAM
2006-07**

Transitional Assistance Department	Appropriation	Revenue	Local Share	Staffing
CalWorks - Eligibility	21,905,669	18,334,055	3,571,614	367.0
Food Stamps	33,635,189	27,266,814	6,368,375	385.0
CalWorks - Welfare to Work	36,009,683	36,009,683	-	360.0
Medi-Cal	57,127,252	57,127,252	-	694.0
Foster Care Administration	4,637,617	3,941,975	695,642	62.0
Child Care Administration	15,289,775	15,276,622	13,153	183.5
CalWorks - Mental Health	6,017,177	6,017,177	-	-
Cal-Learn	1,730,998	1,730,998	-	-
CalWorks - Incentive Funds	16,500,000	16,500,000	-	-
General Relief Administration	562,028	-	562,028	7.0
Other Programs	384,490	1,126,968	(742,478)	-
Total	193,799,878	183,331,544	10,468,334	2,058.5

Department of Children's Services	Appropriation	Revenue	Local Share	Staffing
Child Welfare Services	80,003,426	68,031,651	11,971,775	747.0
Promoting Safe and Stable Families	2,447,676	2,447,676	-	-
Foster Training and Recruitment	259,486	259,486	-	2.5
Licensing	963,262	963,262	-	-
Support and Therapeutic Options Program	891,663	624,164	267,499	-
Adoptions	4,079,260	4,079,260	-	44.0
ILP	2,134,549	2,134,549	-	21.5
Other Programs	1,315,686	2,263,326	(947,640)	11.0
Total	92,095,008	80,803,374	11,291,634	826.0

Aging and Adult Services	Appropriation	Revenue	Local Share	Staffing
In-Home Supportive Services	16,380,548	13,923,958	2,456,590	148.0
Adult Protective Services	5,083,856	4,859,959	223,897	53.0
IHSS Provider Payments	31,514,332	-	31,514,332	-
IHSS Provider Benefits	2,015,000	-	2,015,000	-
Contribution to Aging	451,404	-	451,404	-
IHSS PA	328,643	-	328,643	-
Other Programs	-	-	-	-
Total	55,773,783	18,783,917	36,989,866	201.0

Support	Staffing
	339.5

Non Revenue Generating Costs	Appropriation	Revenue	Local Share	Staffing
PERC Training Expense	150,000	-	150,000	-
LLUMC - Child Assess Center	130,000	-	130,000	-
C-IV Developmnet & Staff	1,615,544	-	1,615,544	-
Other	2,021,338	-	2,021,338	-
Total	3,916,882	-	3,916,882	-

Total Local Share 62,666,716

Social Services Realignment 42,061,023

Grand Total Administrative Budget	345,585,551	282,918,835	20,605,693	3,425.0
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Changes by department are as follows:

TRANSITIONAL ASSISTANCE DEPARTMENT (TAD)

STAFFING CHANGES

Funding in 2006-07 is expected to increase approximately \$3.7 million. These funds will be used to offset salary and benefit cost increases. This funding increase is not enough to fund all salary and benefit increases. As a result, TAD is required to reduce funding for staffing by 84.25 budgeted FTEs. This reduction includes:



- Reduction of 16 Eligibility Worker, 25 Employment Service Specialist and 8 Supervising Employment Service Specialist budgeted FTEs as a result of the decrease in CalWORKs funding.
- Reduction of 10 Employment Service Technician budgeted FTEs, as these staff will be phased out through attrition.
- Reduction of 20.25 Office Assistant II and 2 Supervising Office Assistant budgeted FTEs relative to the decrease in caseworker FTEs.
- Net reduction of 3.0 budgeted FTEs after a combination of staffing adjustments necessary to meet program requirements.

PROGRAM CHANGES

Use of CalWORKs Incentive Funds will allow TAD to maintain service levels and continue to meet mandated performance requirements. Stagnation of CalWORKs funding continues to force TAD to streamline its methods of service delivery. With the expectation that Incentive Funds will be exhausted in 2007-08, TAD has moved CalWORKs Employment Services Program staff from some stand-alone offices into larger TAD offices. This results in substantial savings of leased facility costs and centralization of services for CalWORKs clients. Clients can now apply for aid, obtain Employment Services counseling, arrange for training assistance, and coordinate subsidized child-care in one office. This effort to co-locate offices will continue into 2007.

CalWORKs Incentive Funds – \$20.0 million is expected to be available for use in 2006-07. Expenditures are limited to the direct support of CalWORKs clients in the form of goods or services, including services provided by TAD staff. However, it appears it will be necessary to utilize these funds to bridge the gap between increases in staffing costs and stagnant allocations. Current projections call for \$16.5 million in Incentive Funds being expended in 2006-07 in order for TAD to maintain service levels – leaving only \$3.5 million available in 2007-08.

DEPARTMENT OF CHILDREN'S SERVICES (DCS)

STAFFING CHANGES

Although 2006-07 allocations will increase approximately \$4.6 million (which includes \$1.5 million in local share), increased costs of salary and benefits will require DCS to reduce staffing by 57.5 budgeted FTEs as follows:

- Reduction of 30 Social Worker II, 16 Social Service Practitioner and 5 Supervising Social Service Practitioner budgeted FTEs.
- Reduction of 8 Office Assistant III budgeted FTEs relative to the decrease in caseworker FTEs.
- Net addition of 1.5 budgeted FTEs after a combination of staffing adjustments necessary to meet program requirements.

PROGRAM CHANGES

While funding increases are projected, escalating staffing costs have required DCS to maintain the level of direct services to clients at expenditure levels established in 2005-06. These expenditures are for services and supplies provided to clients in an effort to keep families intact. All such expenditures are directly charged to the Child Welfare Services allocation and will have no effect on other components of the HS Administrative Claim budget unit.

DEPARTMENT OF AGING AND ADULT SERVICES (DAAS)

STAFFING CHANGES

Expected increased funding in 2006-07 of approximately \$5 million (which includes \$4.9 million in local share), primarily for IHSS provider payments and administration costs, will be offset by a reduction of staffing by 16.25 budgeted FTEs as follows:

- Reduction of 13.75 Social Worker budgeted FTEs.
- Net reduction of 2.5 budgeted FTEs after a combination of staffing adjustments necessary to meet program requirements.



PROGRAM CHANGES

IHSS - Individual Provider costs. This is an entitlement program that provides personal and domestic services for aged, blind and disabled persons, enabling them to remain in their homes rather than be institutionalized. Paid hours to IHSS providers in 2006-07 are expected to increase 5.4% over 2005-06. Local funding is required for the county share of the IHSS Individual Provider wages and benefits, and the operating costs of the IHSS Public Authority. An additional \$1.5 million of local funding is necessary due to projected caseload growth in 2006-07.

Additionally, local cost is given to the Aging budget through the HS Administrative Claim budget to fund local match requirements in several Aging programs (Senior Employment, Supportive Services, Ombudsman, and Nutrition programs). In 2006-07, local cost budgeted in this budget unit will fund the following Aging programs:

Senior Employment Program	Local Share Match	36,000
Title III/VII Programs (Supportive Services Ombudsman, Nutrition)	Local Share Match	119,000
Title IIIIE Family Caregiver Program	Local Share Match	148,404
Nutrition Program	Additional Local Share	148,000
	Total	451,404

SUPPORT DIVISIONS

STAFFING CHANGES

Given the stagnant nature of state allocations, HS is anticipating the need to reduce staffing levels due to increases in salary and benefit costs. Continued efforts aimed at increasing the efficiency of staff have allowed the support divisions to consolidate the duties of some staff and have already resulted in staffing reductions. All reductions in staffing have been, and are expected to continue to be, the result of attrition. In 2006-07 the support divisions are reducing staffing levels by a 24.25 budgeted FTEs as follows:

- Reduction of 21 budgeted FTEs as a result of reorganization at HS Auditing.
- Net reduction of 3.25 budgeted FTEs after a combination of staffing adjustments necessary to meet program requirements. This includes the addition of 2 Staff Analyst II grant writers.

PROGRAM CHANGES

After successfully reducing administrative overhead costs in the 2005-06 budget, HS is experiencing the need to increase costs in 2006-07. The increases are due, in large part, to increases in computer hardware, computer software, ISD charges and building security costs. Resulting cost increases have been allocated among all programs included in this budget unit.



The following chart provides an overview of the funding sources and local share requirements for the programs that are budgeted in the HSS Administrative Claim budget:

REVENUE SOURCE AND LOCAL COST BREAKDOWN								
	Appropriation	Federal	% Federal	Revenue State	% State	Total Federal/State	Local Cost Local Share	% Local
Transitional Assistance Department								
Food Stamps	33,635,189	16,817,594	50%	10,449,219	31%	27,266,813	6,368,375	19%
Single Allocation								
CalWorks - Eligibility	21,905,669	9,605,973	44%	8,728,082	40%	18,334,055	3,571,614	16%
CalWorks - Mental Health	6,017,177	-	-	6,017,177	100%	6,017,177	-	-
CalWorks - Cal-Learn	1,730,998	865,499	50%	865,499	50%	1,730,998	-	-
CalWorks - Welfare to Work	36,009,683	36,009,683	100%	-	-	36,009,683	-	-
CalWorks - Child Care Admin	7,503,050	7,503,050	100%	-	-	7,503,050	-	-
Total Single Allocation	73,166,577	53,984,205		15,610,758		69,594,963	3,571,614	
Medi-Cal	57,127,252	28,563,626	50%	28,563,626	50%	57,127,252	-	-
Foster Care Administration	4,637,617	2,453,025	53%	1,488,950	32%	3,941,975	695,642	15%
Child Care Administration								
Stage 2	5,605,732	4,342,072		1,263,660		5,605,732	-	-
Stage 3	1,487,494	960,366		527,128		1,487,494	-	-
CAPP	693,499	498,618		181,728		680,346	13,153	
CalWorks - Incentive Funds	16,500,000	16,500,000	100%	-	-	16,500,000	-	-
General Relief Administration	562,028	-	-	-	-	-	562,028	100%
Food Stamp Employment Train	169,666	92,708	55%	-	0%	92,708	76,958	45%
Other	214,824	214,824	100%	-	0%	214,824	(819,436)	
Total	193,799,878	124,427,039		58,085,069		182,512,108	10,468,334	
Department of Children's Services								
Child Welfare Services - Basic	73,277,099	35,253,276	48%	26,052,048	36%	61,305,324	11,971,775	16%
Child Welfare Services - Augment	6,726,327	3,357,953	50%	3,368,374	50%	6,726,327	-	-
CWS Total	80,003,426	38,611,229		30,618,293		68,031,651	11,971,775	
Promoting Safe and Stable Placements	2,447,676	2,447,676	100%	-	-	2,447,676	-	-
Foster Training and Recruitment	259,486	161,301	62%	98,185	38%	259,486	-	-
Licensing	963,262	413,818	43%	549,444	57%	963,262	-	-
Support and Therapeutic Options	891,663	-	-	624,164	70%	624,164	267,499	30%
Adoptions	4,079,260	1,692,153	41%	2,387,107	59%	4,079,260	-	-
ILP	2,134,549	2,134,549	100%	-	0%	2,134,549	-	-
Other Programs	1,315,686	388,059	29%	927,627	71%	1,315,686	(947,640)	
Total	92,095,008	45,848,785		35,204,820		79,855,734	11,291,634	
Aging and Adult Services								
In-Home Supportive Services	16,380,548	9,527,927	58%	4,396,031	27%	13,923,958	2,456,590	15%
Adult Protective Services	5,083,856	2,183,622	43%	2,676,337	53%	4,859,959	223,897	4%
IHSS Provider Payments Local	31,514,332	-	-	-	-	-	31,514,332	100%
IHSS Provider Benefits Local	2,015,000	-	-	-	-	-	2,015,000	100%
IHSS PA Local Cost Match	328,643	-	-	-	-	-	328,643	100%
Contribution to Aging Program	451,404	-	-	-	-	-	451,404	100%
Other Programs	-	-	-	-	-	-	-	-
Total	55,773,783	11,711,549		7,072,368		18,783,917	36,969,866	
Non Revenue Generating Costs								
PERC Training Expense	150,000	-	-	-	-	-	150,000	100%
LLUMC - Child Assess Center	130,000	-	-	-	-	-	130,000	100%
Other	3,636,882	-	-	-	-	-	3,636,882	100%
Total	3,916,882	-		-		-	3,916,882	
Total Administrative Budget	345,585,551	181,987,373	53%	100,362,257	29%	281,151,759	62,666,716	18.1%
SOCIAL SERVICES REALIGNMENT							42,061,023	
							20,605,693	Local Cost Target

This is the fixed County MOE for the CalWorks Single Allocation which is split between Eligibility and Food Stamps. \$9,939,989

Remainder of Single Allocation for Stage 1 Childcare is \$41,912,123 (provider payments) and is accounted for in ETP budget.

All childcare totals are for administration only. The remainder of these allocations are budgeted within the ETP budget.

This is the fixed County MOE for Childcare Administration

Augmentation Funds shall be expressly used for Emergency Response, Family Maintenance, and Permanent Placement components of CWS and shall not be used to supplant existing CWS funds. These funds will be available only by exhausting the total CWS Basic allocation

This is the fixed County MOE for Adult Protective Services Administration. \$223,897

IHSS Provider Payments - State pays providers and the county is only billed for its local share of costs.

IHSS medical benefits local match of \$515,000.



PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Human Services Reduction of Human Services Overhead Costs.		3%
Human Services Percentage of departments that stay within their allocation.		100%
Transitional Assistance Department Percentage of worker alerts processed within specific timeframes.	44%	95%
Transitional Assistance Department Caseload percentage increase in active food stamp households.	6% Decrease	10% Increase
Transitional Assistance Department Percentage of successful placements of people in our WPR.	56%	58%
Transitional Assistance Department Percentage of 5 STAR customer service satisfaction program with favorable rating.		95%
Department of Children's Services Children adopted.		3.4% Increase
Department of Children's Services: Foster youth graduating with a high school diploma over 2004-05 statistics.	2%	5% Increase
Department of Aging and Adult Services: Percentage of IHSS applications completed within 30 days.	60%	75%
Department of Aging and Adult Services Percentage of IHSS RVs completed within state timelines.	78%	90%
Department of Aging and Adult Services Percentage of APS referrals responded to within the state mandated timeframes.	90%	100%



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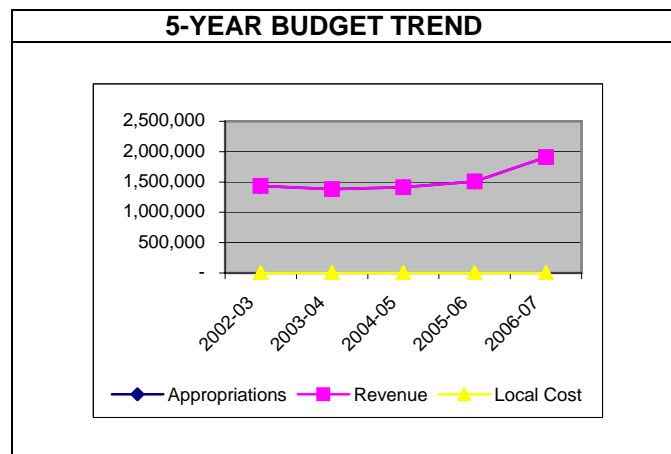
Domestic Violence/Child Abuse Services

DESCRIPTION OF MAJOR SERVICES

This budget unit provides for a number of contracts with agencies to ensure temporary shelter, food, transportation, emergency services and treatment/counseling for adults and children who are victims of domestic violence and child abuse. The domestic violence program under SB 1246 is funded by a surcharge on marriage licenses. The child abuse prevention program is funded by a state grant, revenues generated from a surcharge placed on certified copies of birth certificates, and court fines imposed in domestic violence cases. Revenues from the surcharges are deposited in special revenue funds and used to fund the contractors. These three revenue sources provide 100% of the funding for this program.

There is no county general fund contribution or staffing associated with this budget unit.

BUDGET HISTORY

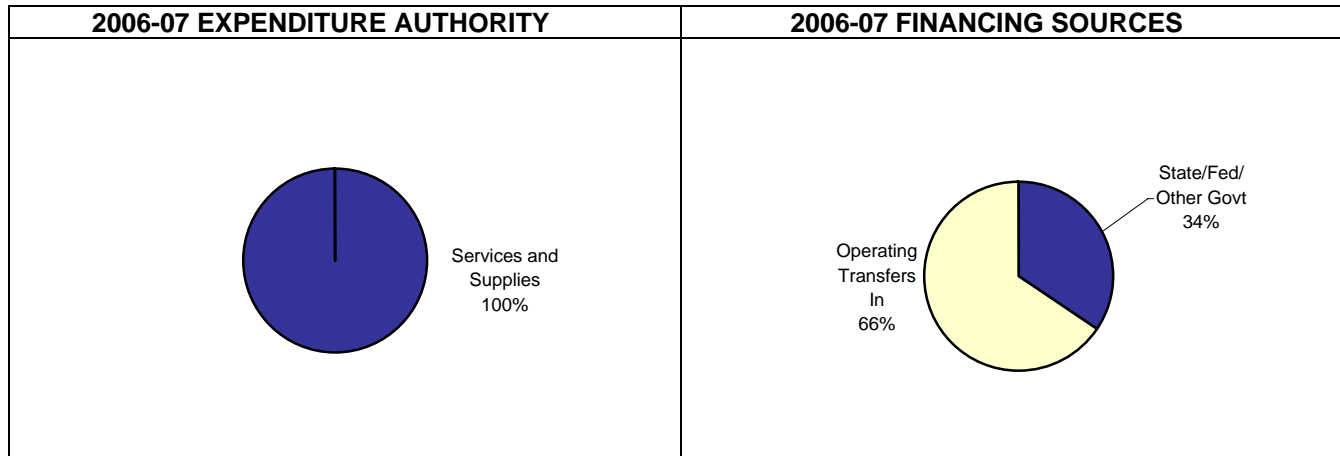


PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	1,394,071	1,344,375	1,307,404	1,458,528	1,458,528
Departmental Revenue	1,371,855	1,344,375	1,312,310	1,458,528	1,458,528
Local Cost	22,216	-	(4,906)	-	-



ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services System
DEPARTMENT: Domestic Violence/Child Abuse
FUND: General

BUDGET UNIT: AAA DVC
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<u>Appropriation</u>							
Services and Supplies	1,394,071	1,344,375	1,307,404	1,458,528	1,507,439	1,906,812	399,373
Total Appropriation	1,394,071	1,344,375	1,307,404	1,458,528	1,507,439	1,906,812	399,373
<u>Departmental Revenue</u>							
State, Fed or Gov't Aid	650,661	643,116	650,063	656,812	656,812	656,812	-
Total Revenue	650,661	643,116	650,063	656,812	656,812	656,812	-
Operating Transfers In	721,194	701,259	662,247	801,716	850,627	1,250,000	399,373
Total Financing Sources	1,371,855	1,344,375	1,312,310	1,458,528	1,507,439	1,906,812	399,373
Local Cost	22,216	-	(4,906)	-	-	-	-

Each year, the department completes an analysis of the revenue from the surcharges on marriage licenses, birth certificates and court fines, as well as the estimated year-end fund balances. It is from this analysis that the amount to be awarded for service contracts in the succeeding year is determined. The revenue sources for this program include two special revenue funds generated from surcharges on the sale of birth certificates and marriage licenses. Each fund is permitted to carry over fund balances from year to year should revenues outpace the contracts awarded in any given year. Cash receipts in 2005-06 are estimated to exceed the amounts of the contracts awarded. Rather than making the entire fund balances available for contracts in 2006-07, contract amounts will increase at a slower rate in order to delay the inevitable exhaustion of the fund balances. This strategy should bolster steady growth in contractor awards for future years when, barring state legislation to increase surcharges, the fund balances will be exhausted and contracts will depend entirely on fluctuating yearly cash receipts.



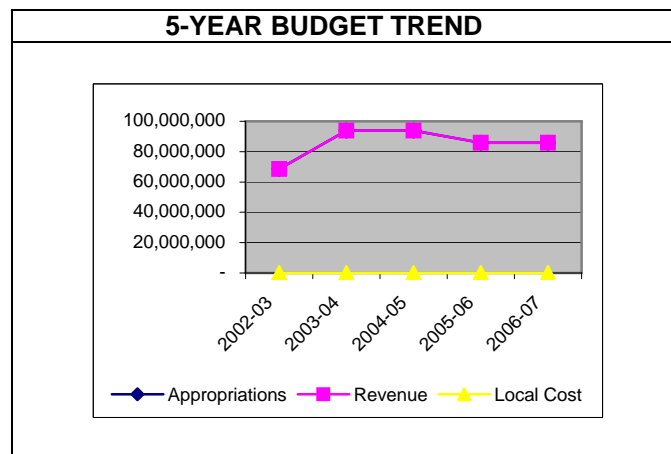
Entitlement Payments (Childcare)

DESCRIPTION OF MAJOR SERVICES

All childcare programs administered by the Transitional Assistance Department (TAD) are budgeted within this unit. This expanded program is one of the major programs of federal welfare reform and the resulting state CalWORKs program. The expanded programs are intended to fund childcare for CalWORKs recipients that are seeking employment or have obtained employment and continue through employment stabilization for a period of up to two years. This budget unit also incorporates the program that funds childcare for families in which the child is under the auspices of the Department of Children's Services and is at risk of parent abuse or neglect. Childcare provider payments are 100% federal and state funded through reimbursements by the state.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	90,882,476	83,601,688	81,065,438	85,905,228	79,540,623
Departmental Revenue	90,884,155	83,601,688	81,063,581	85,905,228	79,540,623
Local Cost	(1,679)	-	1,857	-	-

Funding impacts to the childcare programs made as a result of the state's final budget will require the department to manage childcare caseload so as to remain within the expenditure limitations of the allocations received from the state. Historically, information regarding allocations is received from the state in the latter part of the first quarter of the new fiscal year.

Actual allocation/grants in 2005-06 were higher than budgeted. In July 2005 the California Department of Education (CDE) released the allocations to the counties for Stages 2 & 3, and alternative payment programs (APP). On August 30th, the department presented to the Board these 2005-06 allocations. In July 2005, the department received allocation augmentations from CDE of \$6,632,002 in Stage 3 and \$342,481 in APP, which were presented to the Board on September 25 and December 6, 2005 (#53, 56 respectively). These augmentations were due to low initial allocation and subsequent cost reviews by the state.



Budgeted and actual allocation and contracts for childcare services are shown below:

Program	FY 05/06 Budget	Actual Contract / Allocation Amounts	Add'l Contract / Allocation Amounts	Total Funding
Stage 1 CalWORKs	41,555,726	43,284,914	-	43,284,914
Stage 2 Contracts	34,305,028	35,039,128	-	35,039,128
Stage 3 Contracts	5,564,735	2,335,972	6,632,002	8,967,974
Alternative Payment	4,479,741	4,514,413	342,481	4,856,894
Contract State contract (Child Protective Services & Working Poor		-	-	-
Total	85,905,230	85,174,427	6,974,483	92,148,910

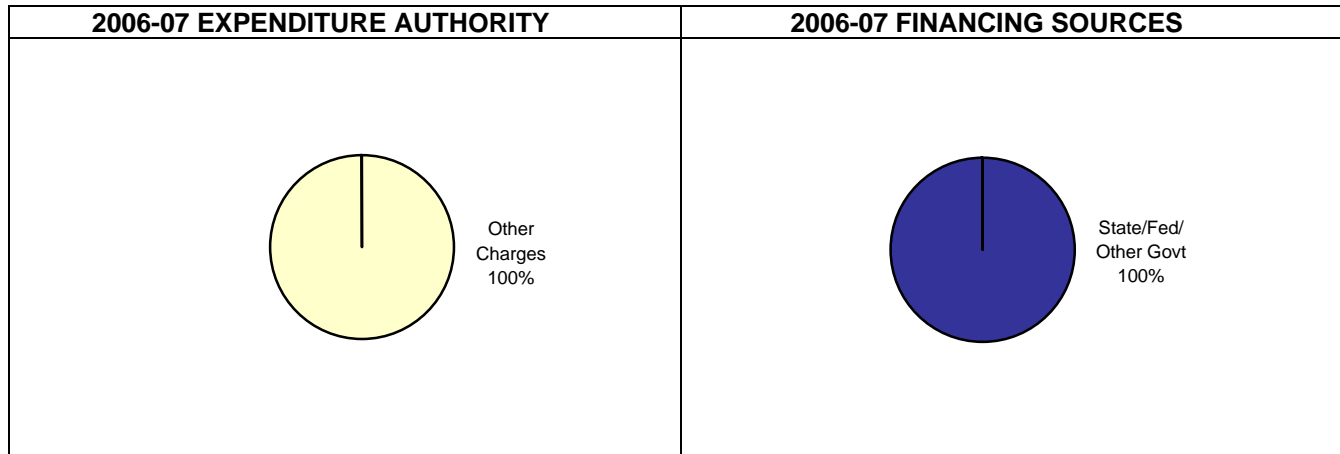
It is anticipated that expenditures will finish the year under budget appropriation by \$13 million due to:

- Changes in legislation that decreased the allowable amount reimbursed to childcare providers.
- Welfare recipients "timing-out" or having reached the 5-year time limits for receiving aid.

Childcare provider payments are 100% federal and state funded through reimbursements by the state. There is no local cost.



ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services
DEPARTMENT: Entitlement Payments
FUND: General

BUDGET UNIT: AAA ETP
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<u>Appropriation</u>							
Other Charges	90,882,476	83,601,688	81,065,438	79,540,623	85,905,228	85,905,228	-
Total Appropriation	90,882,476	83,601,688	81,065,438	79,540,623	85,905,228	85,905,228	-
<u>Departmental Revenue</u>							
State, Fed or Gov't Aid	90,884,155	83,601,688	81,063,581	79,540,623	85,905,228	85,905,228	-
Total Financing Sources	90,884,155	83,601,688	81,063,581	79,540,623	85,905,228	85,905,228	-
Local Cost	(1,679)	-	1,857	-	-	-	-

For 2006-07, the department expects to maintain childcare funding at the current funding level. Based on projections of the 2006-07 state budget, childcare levels are expected to decrease in the federally funded Stage 1 CalWORKs childcare program. Overall federal/state funding levels in the California Department of Education's program are expected to increase to offset funded decreases anticipated in the Stage 1 childcare.



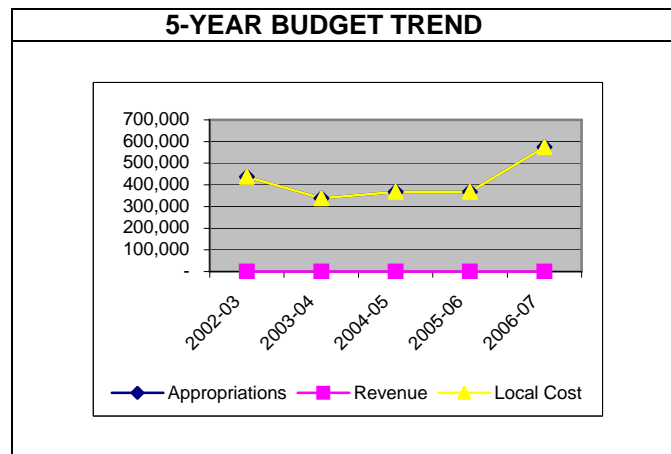
Out-of-Home Child Care

DESCRIPTION OF MAJOR SERVICES

This program provides assistance payments for room, board, and care for those children pending determination of eligibility for state or federal aid, those who are ineligible due to other resources, or those who are illegal aliens. Some of these children have serious emotional and medical problems, which increase the difficulty of locating appropriate facilities for their care. Costs for this program can fluctuate based on the unique nature and requirements of each individual case. This program is 100% locally funded.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	383,622	314,454	358,530	367,618	407,651
Departmental Revenue	-	-	-	-	-
Local Cost	383,622	314,454	358,530	367,618	407,651

Expenditures for this budget are relatively inconsistent from month to month, depending upon the number of non-aided children placed in emergency shelter care.

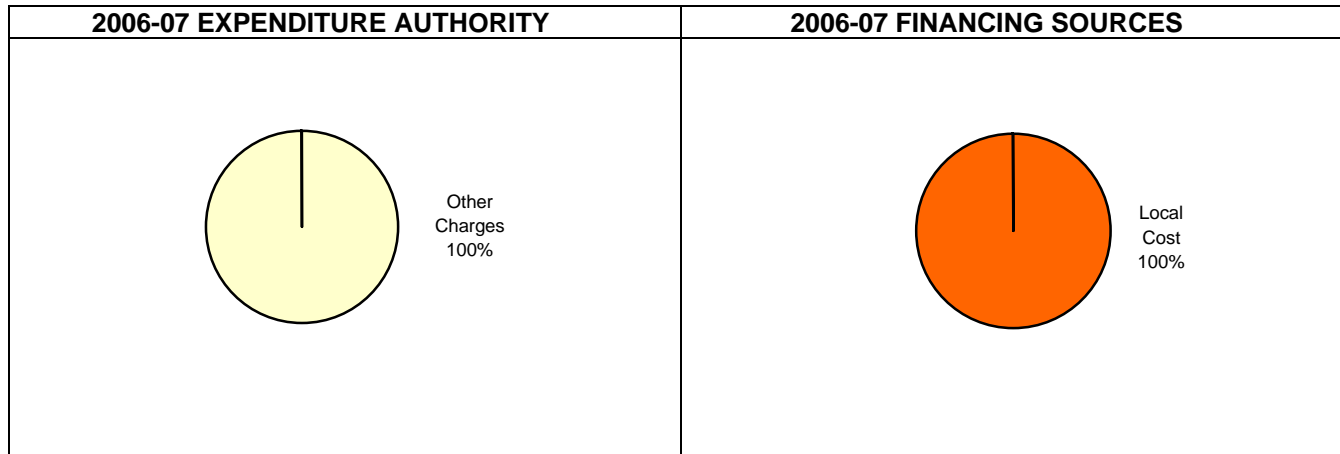
Paid cases per month have been dramatically increasing throughout 2005-06 and are projected to end the year 50% over the number of actual paid cases in 2004-05. TAD and Department of Children's Services (DCS) are currently studying methods of reversing this trend of increased cases.

Each year the DCS has made a determination of cases that could be funded with state and local money and has retroactively funded OCC cases with Child Welfare Services (CWS) funds. Expenditures that qualified for these funds were transferred to the HS Administrative budget. This CWS funding was reduced in 2005-06, which will result in a need for additional local funding to perform the services included in this budget unit.

No revenue is received for this program. It is funded entirely with local funds.



ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services
DEPARTMENT: Out-of-Home Child Care
FUND: General

BUDGET UNIT: AAA OCC
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
Appropriation							
Other Charges	383,622	314,454	358,530	407,651	367,618	574,056	206,438
Total Appropriation	383,622	314,454	358,530	407,651	367,618	574,056	206,438
Local Cost	383,622	314,454	358,530	407,651	367,618	574,056	206,438

The current increase in paid cases is projected to continue into 2006-07. While the average cost per case is projected to decrease approximately 20%, total expenditures are projected to increase approximately \$100,000. The Governor has proposed cuts to 2006-07 CWS funding which will stop the ability of the department to retroactively fund select OCC cases with CWS funds, as has been the practice in prior years.

Approximately \$150,000 additional appropriation and local funding is required as a result of the increase in caseload and decreased CWS funding. Local cost savings from the AAB FGR – CalWORKS Aid – All Other Families budget unit will be used to offset this needed increase in local cost allowing HS Subsistence budgets to remain within local cost targets overall.



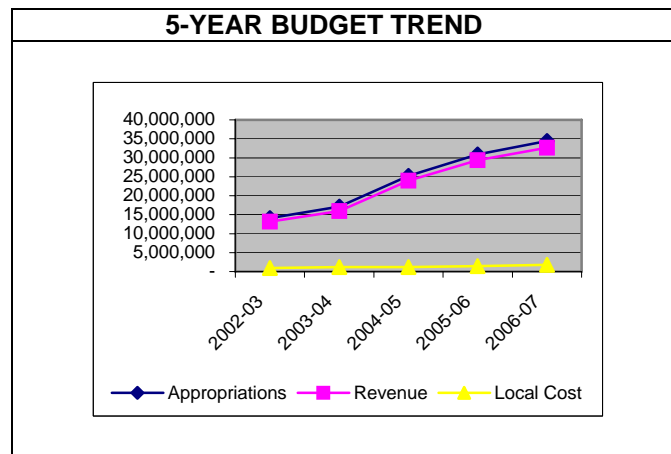
Aid to Adoptive Children

DESCRIPTION OF MAJOR SERVICES

This program provides assistance to adoptive parents who would otherwise not be able to provide for a child's special needs. The children, on whose behalf monies are paid, are either personally disadvantaged, physically handicapped, or adolescents. This program enables hard to place children to be adopted and taken out of the higher cost Foster Care program. This budget is funded approximately 50% federal, 38% state, with the remaining costs offset by revenue from the Social Services Realignment and county general fund.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	15,186,707	20,019,351	24,803,158	30,863,005	29,260,613
Departmental Revenue	14,252,485	18,730,791	23,791,527	29,396,811	27,794,419
Local Cost	934,222	1,288,560	1,011,631	1,466,194	1,466,194

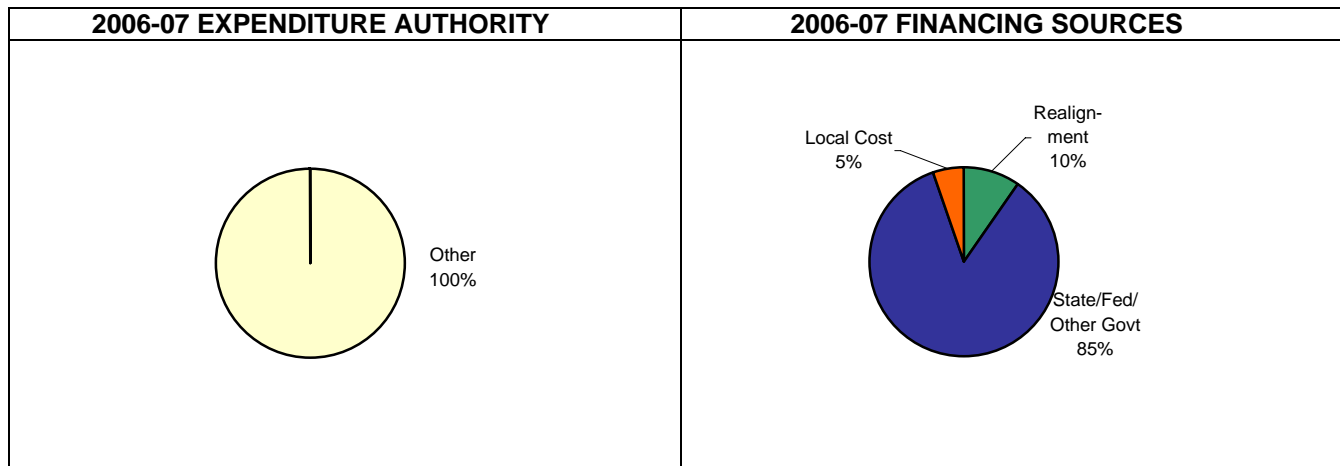
In the four-year period from 2002-03 through 2005-06, expenditures and revenue in this program have increased 93%. In that time, caseload has increased 59% and the average cost per case has increased 24%. Expenditures and revenue for 2005-06 are estimated to be close to, but below, budget while local cost remains within budget.

The growth in this program is attributed to state legislation, which became effective January 1, 2000. This legislation (AB390) encourages and promotes the adoption of eligible children. It requires that the county provide prospective adoptive families with information on the availability of benefits, as well as reimbursement for nonrecurring expenses in the adoption of an eligible child. There is no financial means test used to determine an adoptive family's eligibility for the program. Increased average cost per case is a result of the successful placement of more children with special needs and the higher costs associated with their care.

This program is 87.4% funded by federal and state revenue, with a 12.6% local share. The local share is funded with a combination of Social Services Realignment and the general fund.



ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services
DEPARTMENT: Aid to Adoptive Children
FUND: Public Assistance

BUDGET UNIT: AAB ATC
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
Appropriation							
Other Charges	15,186,707	20,019,351	24,803,158	29,260,613	30,863,005	34,457,874	3,594,869
Total Appropriation	15,186,707	20,019,351	24,803,158	29,260,613	30,863,005	34,457,874	3,594,869
Departmental Revenue							
Realignment	1,532,755	1,978,773	2,770,241	2,948,677	3,439,154	3,379,498	(59,656)
State, Fed or Gov't Aid	12,720,366	16,752,018	20,965,134	24,845,742	25,957,657	29,298,957	3,341,300
Other Financing Sources	(636)	-	56,152	-	-	-	-
Total Revenue	14,252,485	18,730,791	23,791,527	27,794,419	29,396,811	32,678,455	3,281,644
Local Cost	934,222	1,288,560	1,011,631	1,466,194	1,466,194	1,779,419	313,225

Continued growth in caseload and the average monthly aid payments is due to the success of the aforementioned legislation.

Projected expenditures for 2006-07 are based on 42,852 total annual cases, a 9.8% increase over 2005-06. Average monthly aid payments are projected to be \$804, a 1.6% increase over 2005-06.

Total local share required in 2006-07 is \$5,159,917, a 5.2% increase over 2005-06. Of this amount, the general fund contributes \$1,779,419 and Social Services Realignment contributes \$3,380,498.



AFDC – Foster Care

DESCRIPTION OF MAJOR SERVICES

This program provides aid payments for children living in foster homes and group-care facilities. The Foster Care caseload consists of cases from both the Department of Children's Services (DCS) (approximately 90%) and Probation (approximately 10%). The cost of Probation related foster care cases is approximately 4.5 times greater than DCS cases due to the higher levels of care required for these juveniles.

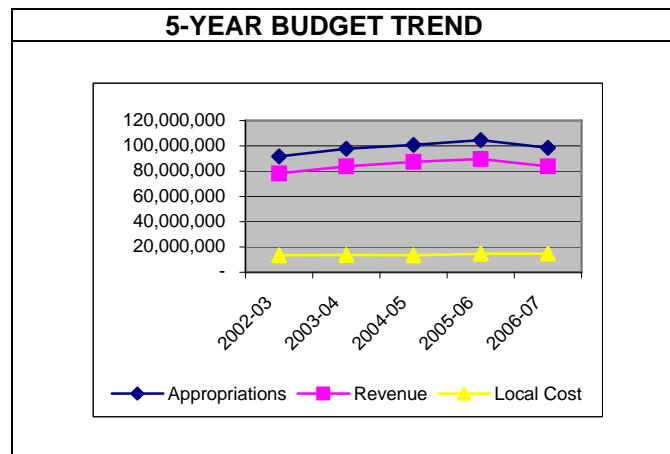
There are two funding eligibility criteria in the Foster Care Program, federal (federal, state and county participation) and non-federal (state and county only). Foster Care placements are generally eligible for federal financial participation if the parents meet the previous Aid to Families with Dependent Children (AFDC) Program criteria.

- For federally eligible (federal) cases, the cost-sharing ratios are approximately 43% federal, 22% state, and 35% county.
- For non-federally eligible (non-federal) cases, the cost-sharing ratio is 40% state and 60% county.
- All county share-of-cost is mandated and is reimbursed from Social Services Realignment and the county general fund.

Additionally, this budget unit provides \$1.0 million in funding annually to the Probation Department to assist with the placement costs and case management services for youth placed in the Fouts Springs Youth Facility. This facility is a boot-camp type of facility and is used as a diversionary program for delinquent youth.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	91,002,763	96,259,224	96,488,529	104,436,782	94,719,395
Departmental Revenue	77,072,926	82,481,186	82,904,560	89,700,112	80,001,081
Local Cost	13,929,837	13,778,038	13,583,969	14,736,670	14,718,314

Foster Care caseload has experienced a slow, but steady, decline in recent years, partly due to cases shifting from the Foster Care program into the Kin-Gap program. As a result, the 2005-06 budget was prepared with the anticipation that caseload would continue to decline at the historical rate.



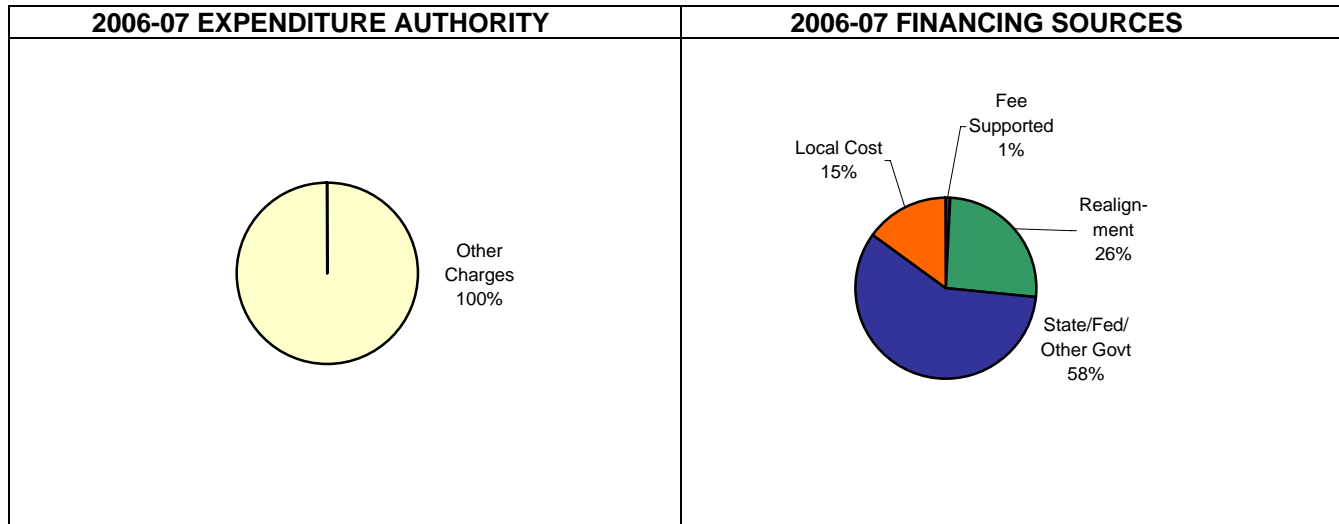
A sudden decrease in Federal cases during the 1st half of 2005-06 has prompted a reassessment of original projections. Federal cases had been budgeted to decrease less than 1% during 2005-06. Federal cases are now estimated to be 4% lower than budgeted. Program staff are researching this unanticipated decrease in caseload.

In FY 2004-05, the Department of Children's Services implemented a "Family to Family" program. One of its goals is to place children in their own neighborhoods and reduce placements in the more costly FFAs and Group Homes whenever possible. This appears to have resulted in lowering the anticipated cost per case increase from 5% to less than 1% in 2005-06.

It is anticipated that local cost will not exceed budget.



ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services System
DEPARTMENT: AFDC - FOSTER CARE
FUND: General

BUDGET UNIT: AAB BHI
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
Appropriation							
Other Charges	89,997,261	95,390,547	95,519,773	93,736,095	103,453,482	97,376,873	(6,076,609)
Transfers	1,005,502	868,677	968,756	983,300	983,300	1,024,000	40,700
Total Appropriation	91,002,763	96,259,224	96,488,529	94,719,395	104,436,782	98,400,873	(6,035,909)
Departmental Revenue							
Realignment	23,294,864	23,778,136	25,839,465	22,677,990	26,529,670	25,369,072	(1,160,598)
State, Fed or Gov't Aid	53,000,334	57,770,706	56,225,689	56,504,734	62,470,442	57,509,758	(4,960,684)
Current Services	745,777	827,040	819,252	800,000	700,000	800,000	100,000
Other Revenue	31,951	105,304	20,154	18,357	-	-	-
Total Revenue	77,072,926	82,481,186	82,904,560	80,001,081	89,700,112	83,678,830	(6,021,282)
Local Cost	13,929,837	13,778,038	13,583,969	14,718,314	14,736,670	14,722,043	(14,627)

Foster Care caseload has experienced a decline in recent years, partly due to cases shifting from the Foster Care program into the Kin-Gap program. After experiencing accelerated caseload decreases in the first half of 2005-06, the department is projecting that the rate of decrease will slow in 2006-07. Federal cases are projected to remain stable at the estimated 2005-06 levels. Non-federal cases are projected to increase less than 1% of the estimated 2005-06 levels.

It is projected that the costs for these cases will continue to increase. Based on the average increase of the last three years, the average cost per case in 2006-07 is projected to increase approximately 2% over actual average cost per case in 2005-06.

Local cost is projected to be slightly lower than target. This local cost savings will be shifted to budget unit AAB KIN in an effort to keep that budget unit within local cost targets. This will allow HS to remain within local cost targets overall in the subsistence payment budget units for 2006-07.



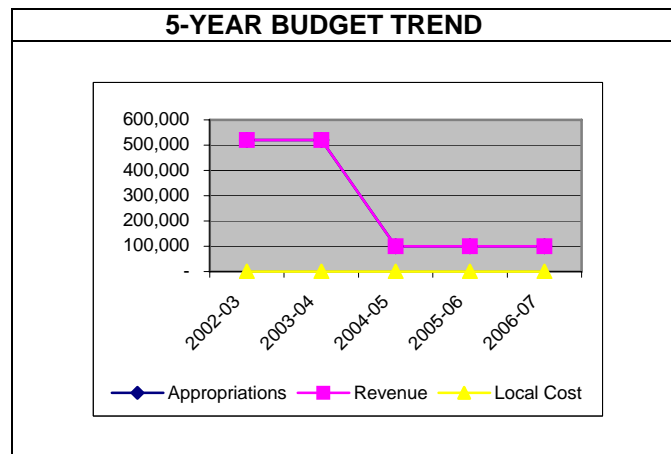
Refugee Cash Assistance

DESCRIPTION OF MAJOR SERVICES

This program provides assistance payments for a maximum of eight months to all refugees who cannot meet the requirements for CalWORKS programs. This program is 100% federally funded and open-ended.

There is no staffing associated with this budget unit.

BUDGET HISTORY



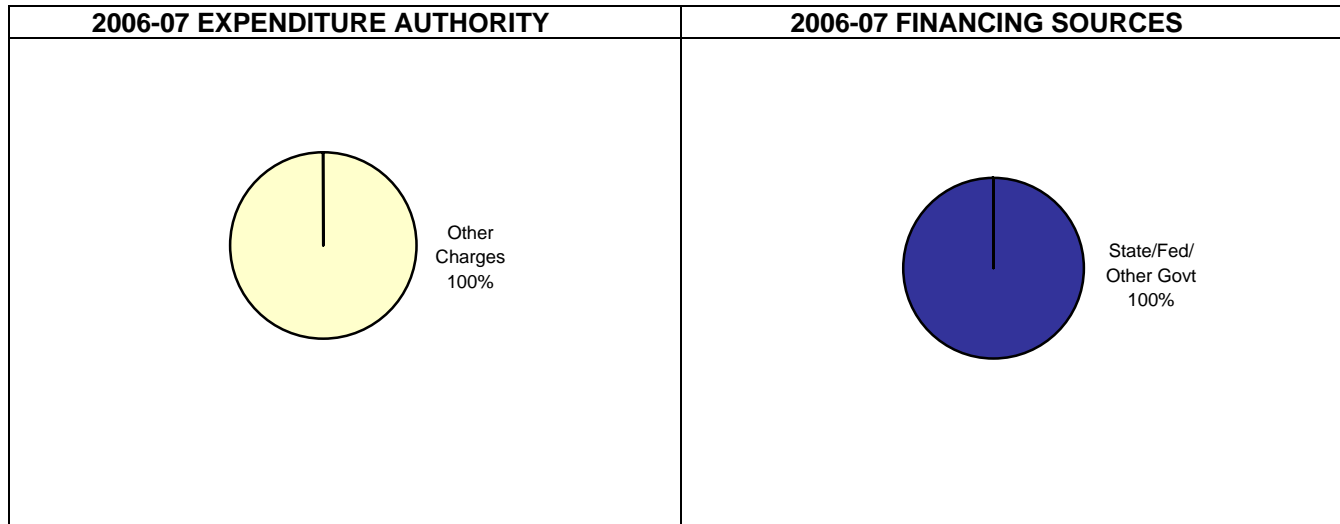
PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	50,616	40,027	29,502	100,000	44,580
Departmental Revenue	51,902	39,505	28,093	100,000	44,580
Local Cost	(1,286)	522	1,409	-	-

Expenditures in this program fluctuate from year to year due to the eight-month time limit of this program and the number of refugees who enter the county each year who do not meet the requirements for other assistance programs.



ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services
DEPARTMENT: Refugee Cash Asst Program
FUND: General

BUDGET UNIT: AAB CAP
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
Appropriation							
Other Charges	50,616	40,027	29,502	44,580	100,000	100,000	-
Total Appropriation	50,616	40,027	29,502	44,580	100,000	100,000	-
Departmental Revenue							
State, Fed or Gov't Aid	51,902	39,495	28,093	44,580	100,000	100,000	-
Other Financing Sources	-	10	-	-	-	-	-
Total Revenue	51,902	39,505	28,093	44,580	100,000	100,000	-
Local Cost	(1,286)	522	1,409	-	-	-	-

Appropriations for 2006-07 are requested at \$100,000 for this program. This allows sufficient contingencies to serve clients if there is an influx of refugees into the county who do not meet the requirements for other assistance programs. This entitlement program is 100% federally funded.



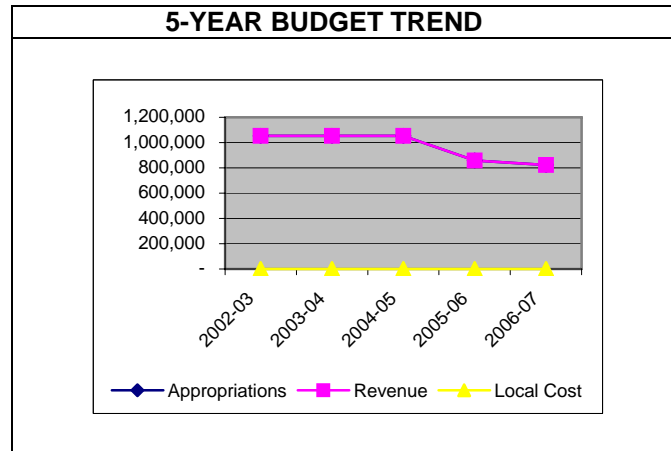
Cash Assist For Immigrants

DESCRIPTION OF MAJOR SERVICES

This program, under AB-2779, provides cash assistance to aged, blind and disabled legal immigrants who meet the Supplemental Security Income/State Supplementary Payment (SSI/SSP) immigration status requirements in effect on August 21, 1998 and all other current SSI/SSP eligibility requirements, yet are no longer eligible for SSI/SSP solely due to their immigration status. This program is 100% state funded.

There is no staffing associated with this budget unit.

BUDGET HISTORY



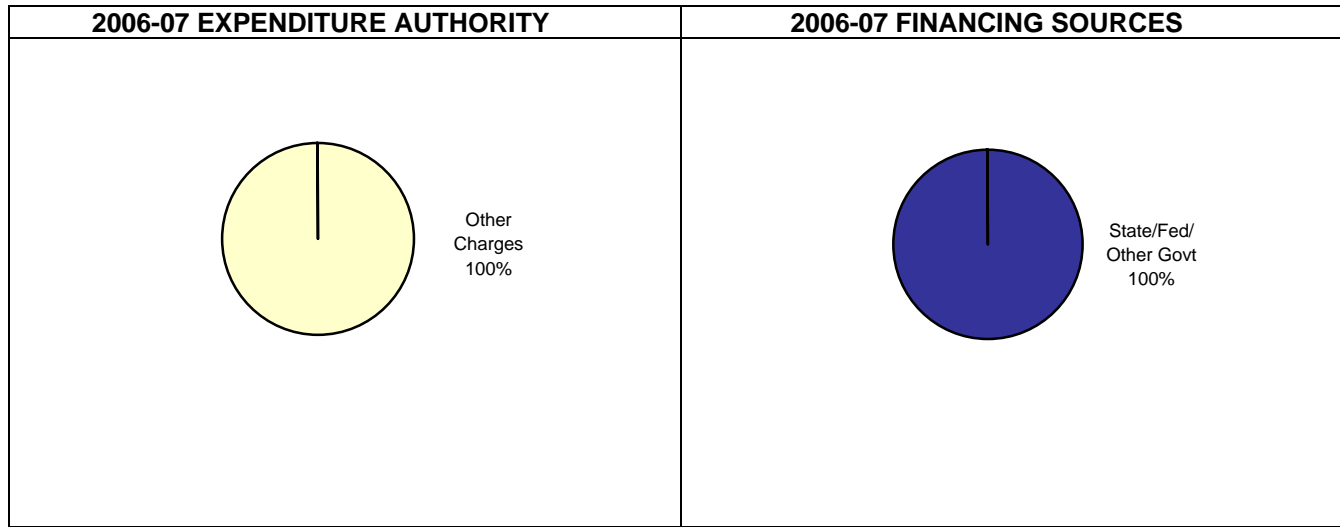
PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	698,136	708,183	769,932	856,993	675,953
Departmental Revenue	695,909	710,935	770,543	856,993	675,953
Local Cost	2,227	(2,752)	(611)	-	-

Expenditures for this program are anticipated to decline due to a decrease in caseload of 4% and a reduction in the average monthly grant amount. This is due to clients moving into the federal SSI/SSP program at a more rapid pace. This is a 100% state funded program and requires no local cost.



ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services
DEPARTMENT: Cash Assistance for Immigrants
FUND: General

BUDGET UNIT: AAB CAS
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<u>Appropriation</u>							
Other Charges	698,136	708,183	769,932	675,953	856,993	822,878	(34,115)
Total Appropriation	698,136	708,183	769,932	675,953	856,993	822,878	(34,115)
<u>Departmental Revenue</u>							
State, Fed or Gov't Aid	695,909	710,935	770,543	675,953	856,993	822,878	(34,115)
Total Revenue	695,909	710,935	770,543	675,953	856,993	822,878	(34,115)
Local Cost	2,227	(2,752)	(611)	-	-	-	-

For 2006-07, requested appropriations for this program are \$34,115 less than the 2005-06 budget. This reflects the actual historical caseload and grant data from the prior three fiscal years. This slight adjustment is a result of declining average monthly caseload.



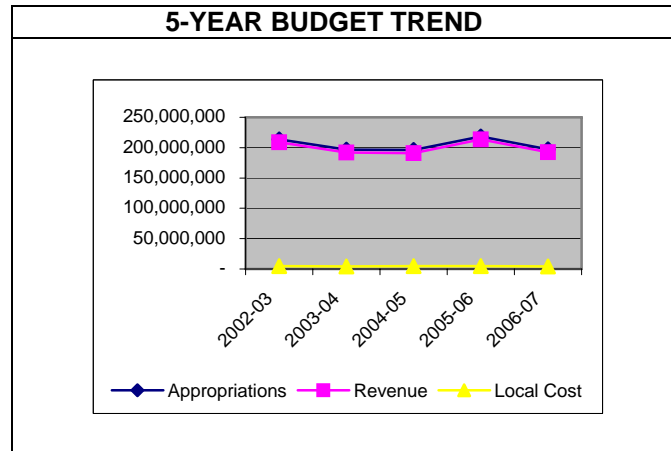
CalWORKS – All Other Families

DESCRIPTION OF MAJOR SERVICES

This budget unit provides CalWORKs assistance payments to families eligible for aid and includes all cases that have not been identified as two-parent or zero-parent families. The federal (50%) and state (47.5%) governments reimburse costs for this program. The mandated local share of 2.5% is funded with county general fund.

There is no staffing associated with this budget.

BUDGET HISTORY



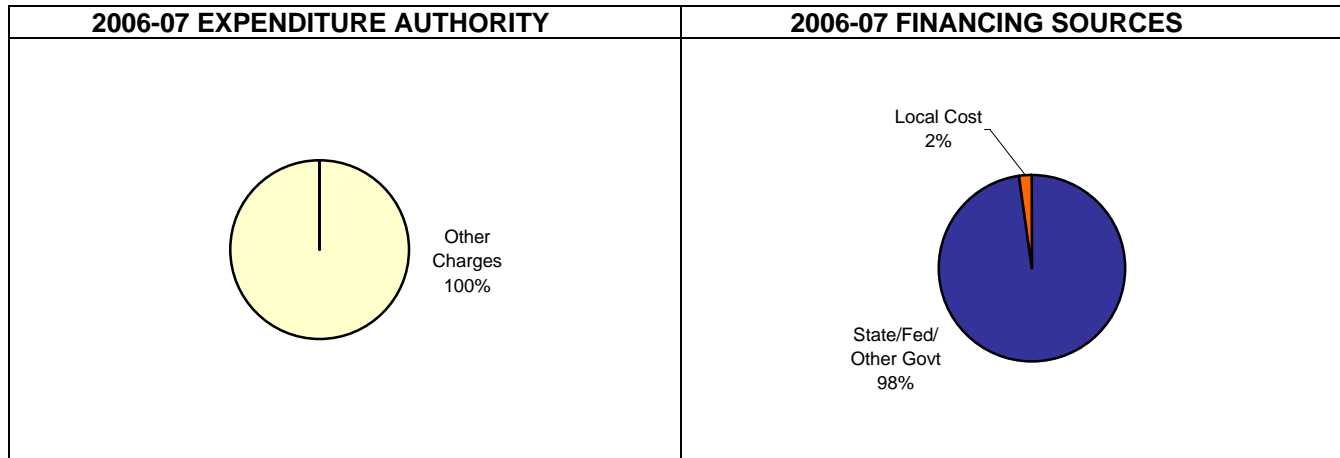
PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	194,822,469	199,650,585	207,954,014	218,489,279	190,143,772
Departmental Revenue	190,670,061	195,387,981	203,812,221	213,837,725	186,044,495
Local Cost	4,152,408	4,262,604	4,141,793	4,651,554	4,099,277

Actual expenditures in 2005-06 are estimated to be significantly lower than budget due to a continued steady decrease in caseload. This caseload decrease will result in much lower expenditures for grant payments, which ultimately results in a decrease in required local share. Caseloads are projected to continue to decline as a result of CalWORKs time limits and a healthy local economy. Local share is also offset by the county's share of child support collections, which are estimated to fall short of the budgeted amount. Local cost for this budget unit is estimated to be approximately \$552,277 below the amount budgeted for 2005-06.



ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services
DEPARTMENT: CalWORKs - All Other Families
FUND: General

BUDGET UNIT: AAB FGR
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
Appropriation							
Other Charges	194,822,469	199,650,585	207,954,014	190,143,772	218,489,279	197,073,867	(21,415,412)
Total Appropriation	194,822,469	199,650,585	207,954,014	190,143,772	218,489,279	197,073,867	(21,415,412)
Departmental Revenue							
State, Fed or Gov't Aid	189,740,683	194,401,670	202,779,183	185,393,532	213,027,046	192,147,019	(20,880,027)
Other Revenue	929,378	986,311	1,033,038	650,963	810,679	555,000	(255,679)
Total Revenue	190,670,061	195,387,981	203,812,221	186,044,495	213,837,725	192,702,019	(21,135,706)
Local Cost	4,152,408	4,262,604	4,141,793	4,099,277	4,651,554	4,371,848	(279,706)

As a result of CalWORKs time limits and an improving local economy, a continued decline in caseload is projected to continue into 2006-07. The rate of caseload decline is expected to slow and eventually plateau at some point during the year as the last of the large number of clients who were receiving aid at the beginning of the latest welfare reform legislation reach their 5-year time limit.

While the Governor has once again proposed no COLA for aid recipients in 2006-07, this budget has factored in an average historical increase. In past years, budget negotiations made during the state budget process have increased grant amounts in the form of a COLA.

The caseload decline is projected to reduce the need for local cost in 2006-07 by \$279,706 from what was included in the 2005-06 budget. This expected local cost savings will be utilized in other Subsistence Budget units to allow HS to remain within local cost targets overall.



Kinship Guardianship Assistance Program

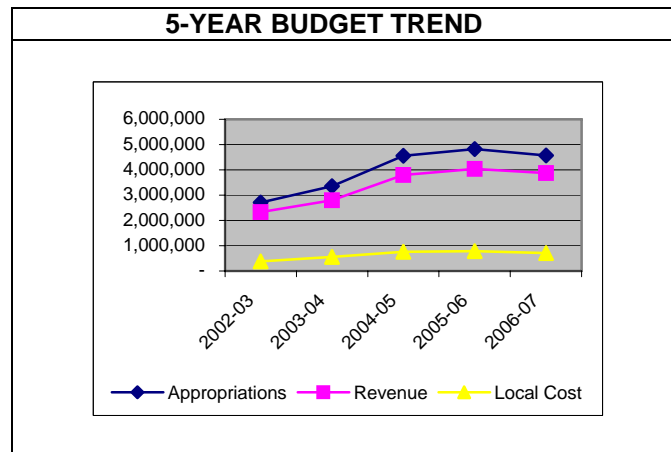
DESCRIPTION OF MAJOR SERVICES

This federal program was implemented Jan. 1, 2000. It provides a subsidy to children who leave the juvenile court dependency system to live with a relative legal guardian. It offers relative caregivers of dependent children a new option for providing a permanent home to these children. To be eligible for the program, the child must have lived with the relative at least 12 consecutive months, the relative guardianship must be established pursuant to Welfare and Institutions Code 366.26, and the juvenile court dependency for the child must be dismissed. Movement to the Kin-GAP program is not automatic. The court, with a recommendation from the social worker, has discretion regarding whether termination of dependency is in the child's best interest.

The estimated federal cost reimbursement is approximately 68% and the state cost reimbursement is approximately 16%. The remaining 16% mandated local share is funded by the county general fund.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	2,530,659	3,394,039	3,797,586	4,818,510	4,053,562
Departmental Revenue	2,115,676	2,870,851	3,248,975	4,036,410	3,445,259
Local Cost	414,983	523,188	548,611	782,100	608,303

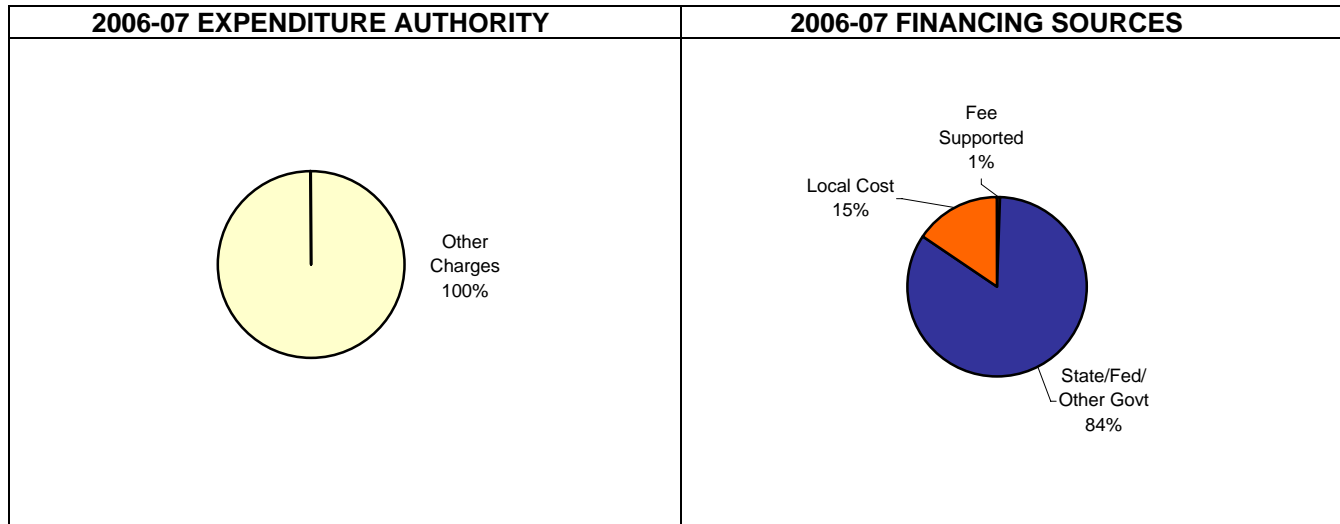
Expenditures are estimated to be almost \$765,000 lower than budgeted. This is a combination of the following:

- Lower caseload - Although the number of cases in 2005-06 is projected to be 7% higher than the actual number of cases in 2004-05, it is estimated that the 2005-06 caseload will be 10% lower than budget. This is because fewer children have entered the program than was projected when the budget was prepared.
- Lower average grant - The average grant is projected to be 6% lower than budget. Current research indicates that the increase in the average age of children in the program, from 9 years to 10 years, has not resulted in the expected increase in the average grant.

Lower caseload growth and average grant payments will result in a local cost savings of \$173,797 in 2005-06. This local cost saving will be used to offset local cost overages in other budget units in an effort to keep overall HS Subsistence Payment budget units within local cost targets for 2005-06.



ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services
DEPARTMENT: KIN GAP
FUND: General

BUDGET UNIT: AAB KIN
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
Appropriation							
Other Charges	2,530,659	3,394,039	3,797,586	4,053,562	4,818,510	4,575,538	(242,972)
Total Appropriation	2,530,659	3,394,039	3,797,586	4,053,562	4,818,510	4,575,538	(242,972)
Departmental Revenue							
State, Fed or Gov't Aid	2,098,413	2,826,681	3,205,052	3,412,259	4,011,410	3,843,452	(167,958)
Current Services	17,263	44,170	43,923	33,000	25,000	25,000	-
Total Revenue	2,115,676	2,870,851	3,248,975	3,445,259	4,036,410	3,868,452	(167,958)
Local Cost	414,983	523,188	548,611	608,303	782,100	707,086	(75,014)

Since the program's inception in 2000, caseload has continued to grow significantly each year. It is anticipated that caseload will increase by approximately 9% in 2006-07. This reflects a growth of 5 new cases per month for the remainder of 2005-06 and 4 new cases per month throughout 2006-07.

The average grant requested for 2006-07 reflects a 3% increase for Cost of Living Allowances.

In the few months since projections were prepared for 2006-07 targets, caseload growth has increased slightly and local cost is now anticipated to be \$14,627 higher than target. Local cost savings from the AAB BHI – AFDC Foster Care budget unit will be used to offset this needed increase in local cost in an effort to remain within local cost targets overall.



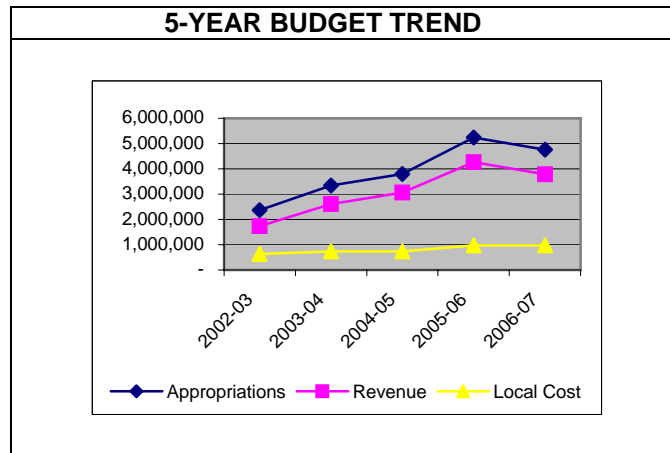
Seriously Emotionally Disturbed

DESCRIPTION OF MAJOR SERVICES

Assembly Bill 3263 requires Human Services to pay out-of-home costs for seriously emotionally disturbed (SED) children. The SED children under this program are referrals from the county's school districts whom have not been abused or neglected and are placed out-of-home pursuant to an individualized education program (IEP). These clients are referred to the Department of Behavioral Health (DBH) whom has case management and supervision responsibility. This budget includes an expenditure offset of \$225,000 from the DBH for clients placed in residential facilities outside of California. This budget is funded 40% by the State with the remainder funded from Social Services Realignment and county general fund.

There is no staffing associated with this budget unit.

BUDGET HISTORY



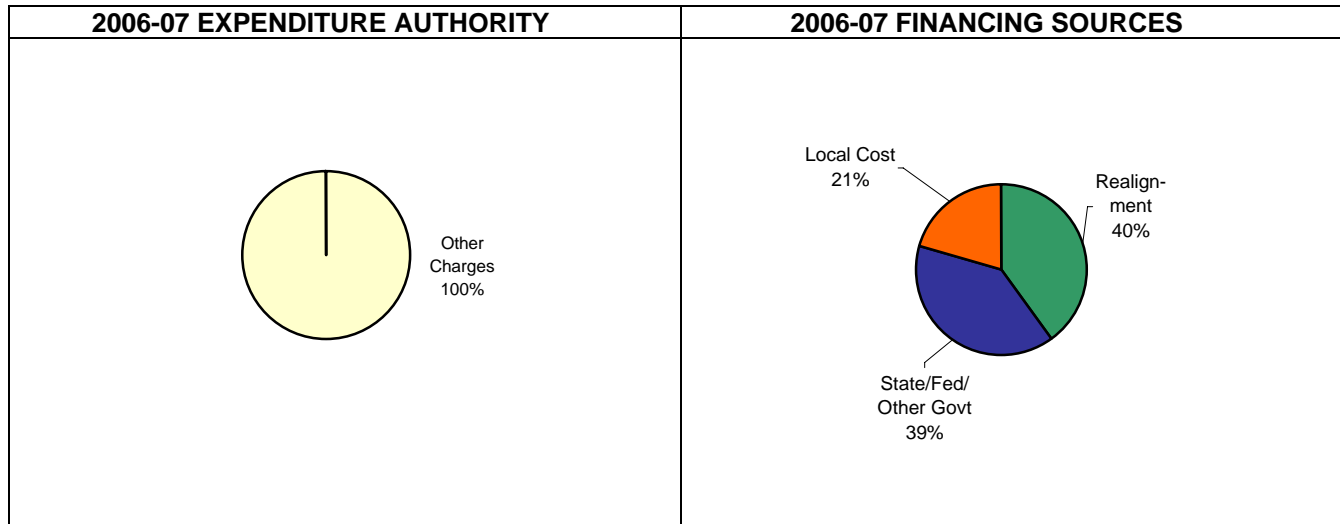
PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	3,355,423	3,128,277	3,875,522	5,242,905	4,136,037
Departmental Revenue	2,801,085	2,527,007	3,158,650	4,262,503	3,155,635
Local Cost	554,338	601,270	716,872	980,402	980,402

Appropriations have continued to increase as caseloads and placement costs have increased in this program. State revenues and the required county share of cost have increased commensurately with the increased expenditures. It is proposed that the required county share of cost be funded with \$1.88 million of social services realignment and \$0.98 million of county general fund.



ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services
DEPARTMENT: Seriously Emotionally Disturbed
FUND: General

BUDGET UNIT: AAB SED
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<u>Appropriation</u>							
Other Charges	3,355,423	3,128,277	3,875,522	4,136,037	5,242,905	4,761,913	(480,992)
Total Appropriation	3,355,423	3,128,277	3,875,522	4,136,037	5,242,905	4,761,913	(480,992)
<u>Departmental Revenue</u>							
Realignment	1,446,559	1,275,697	1,545,482	1,501,220	2,165,341	1,904,765	(260,576)
State, Fed or Gov't Aid	1,354,526	1,251,310	1,613,168	1,654,415	2,097,162	1,876,746	(220,416)
Total Revenue	2,801,085	2,527,007	3,158,650	3,155,635	4,262,503	3,781,511	(480,992)
Local Cost	554,338	601,270	716,872	980,402	980,402	980,402	-

In 2006-07, it is projected that this program will incur increased costs beyond the estimated costs for 2005-06. Increased costs are a result of increased caseload and higher costs associated with out-of-home care. However, the increased costs are not as large as originally projected for the 2005-06 budget year. This is because out-of-home care costs have not risen as quickly as originally projected. Appropriation and revenue needs have been adjusted accordingly for the 2006-07 budget year.



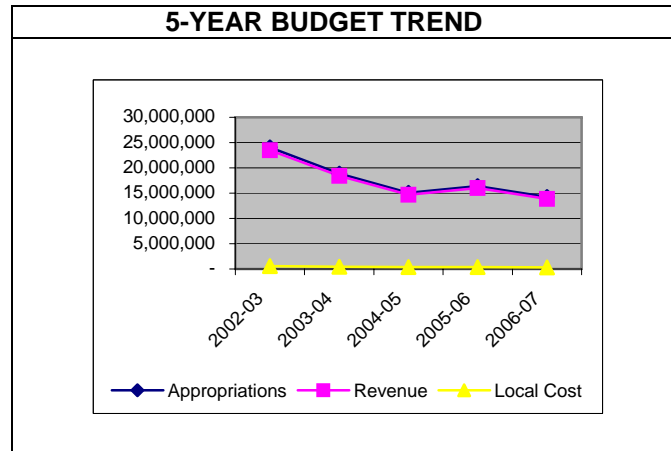
CalWORKS – 2 Parent Families

DESCRIPTION OF MAJOR SERVICES

This program provides payments to resident families who are eligible for aid in accordance with state law. This budget includes all cases identified as having two parents in the home or in which the parents are excluded from, or ineligible for, CalWORKs. The state and federal governments reimburse 97.5% of the costs for this program. The mandated local share of 2.5% is funded with county general fund.

There is no staffing associated with this budget.

BUDGET HISTORY

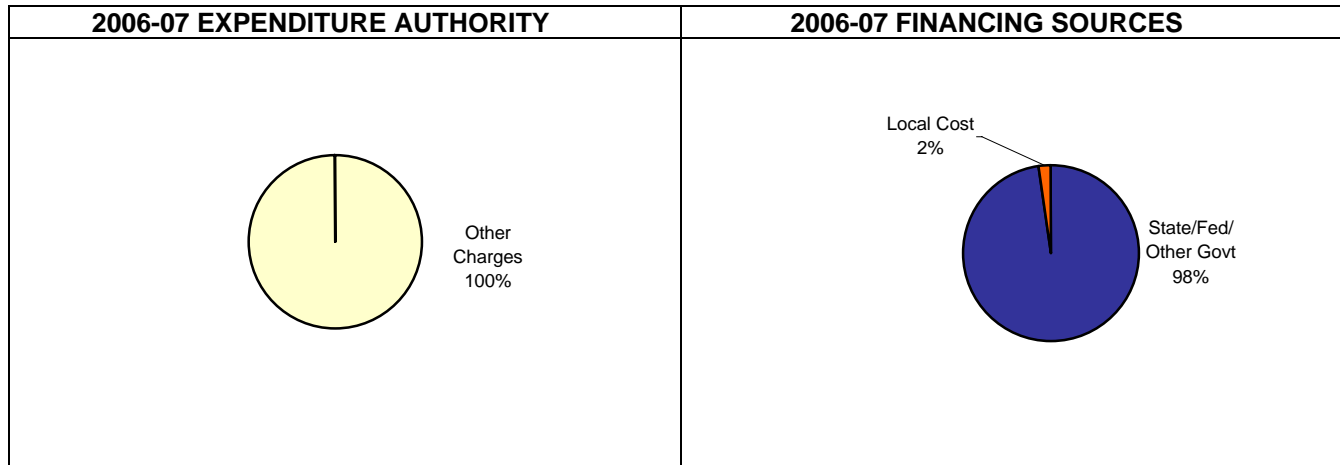


PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	18,663,114	17,232,244	16,491,613	16,419,500	13,417,549
Departmental Revenue	18,213,961	16,809,007	16,104,689	16,029,361	13,098,538
Local Cost	449,153	423,237	386,924	390,139	319,011

Actual expenditures in 2005-06 are estimated to be significantly lower than budget due to an unprecedented and steady decrease in caseload. The decrease in caseload will result in a lower amount of local share which is also offset by the county's share of child support collections. Caseloads are projected to continue to decline as a result of CalWORKs time limits and a healthy local economy. Local cost for this budget unit is estimated to be approximately \$71,128 below budget.

ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services
DEPARTMENT: CalWORKs - 2 Parent Families
FUND: General

BUDGET UNIT: AAB UPP
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
Appropriation							
Other Charges	18,663,114	17,232,244	16,491,613	13,417,549	16,419,500	14,215,939	(2,203,561)
Total Appropriation	18,663,114	17,232,244	16,491,613	13,417,549	16,419,500	14,215,939	(2,203,561)
Departmental Revenue							
State, Fed or Gov't Aid	18,173,496	16,774,684	16,082,987	13,076,547	16,007,370	13,859,118	(2,148,252)
Current Services	40,465	34,323	21,702	21,991	21,991	21,991	-
Total Revenue	18,213,961	16,809,007	16,104,689	13,098,538	16,029,361	13,881,109	(2,148,252)
Local Cost	449,153	423,237	386,924	319,011	390,139	334,830	(55,309)

While the Governor has once again proposed no COLA for aid recipients in 2006-07, this budget has factored in a COLA based on an average historical increase. In past years, budget negotiations occurring in the state budget process have increased grant amounts as a result of a COLA. Caseloads are projected to continue to decline, but are expected to plateau as a result of CalWORKs time limits and an improving local economy. This caseload decline should produce a lower local cost in 2006-07.



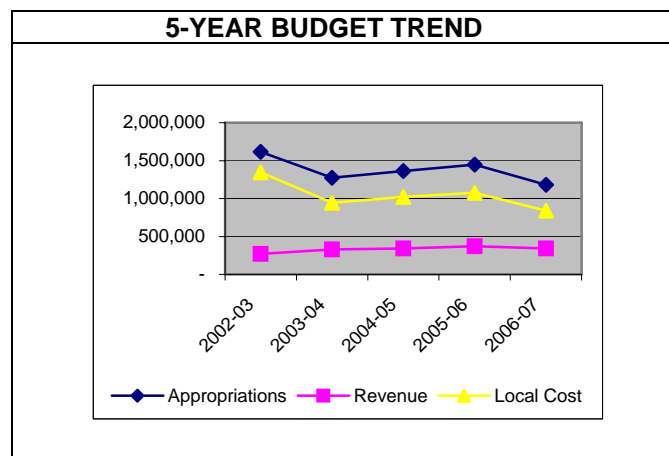
Aid To Indigents (General Relief)

DESCRIPTION OF MAJOR SERVICES

The county is mandated to provide subsistence in the form of cash aid for food, shelter, and transportation to indigents who do not meet categorical eligibility requirements for state and federally funded programs. These general relief payments facilitate transition to an employable status and provide interim assistance pending receipt of SSI benefits. Services and supplies consist of a fixed amount contract with a law firm to assist clients in preparing applications for Social Security Insurance (SSI) benefits. Revenue under this program represents retroactive SSI payments, which the county receives as reimbursements for general relief assistance provided to SSI eligible indigents prior to their enrollment in the SSI program and reimbursements made by non-SSI eligible indigents when assistance under this program is no longer needed.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	1,335,768	1,490,049	1,304,789	1,446,420	1,059,049
Departmental Revenue	360,467	331,626	365,313	370,256	304,175
Local Cost	975,301	1,158,423	939,476	1,076,164	754,874

Based on actual monthly costs from July 2004 to February 2006, estimated costs for the remainder of 2005-06 indicate a potential under expenditure of \$387,371 due to caseload decline.

Reasons for the decrease in caseload include the following:

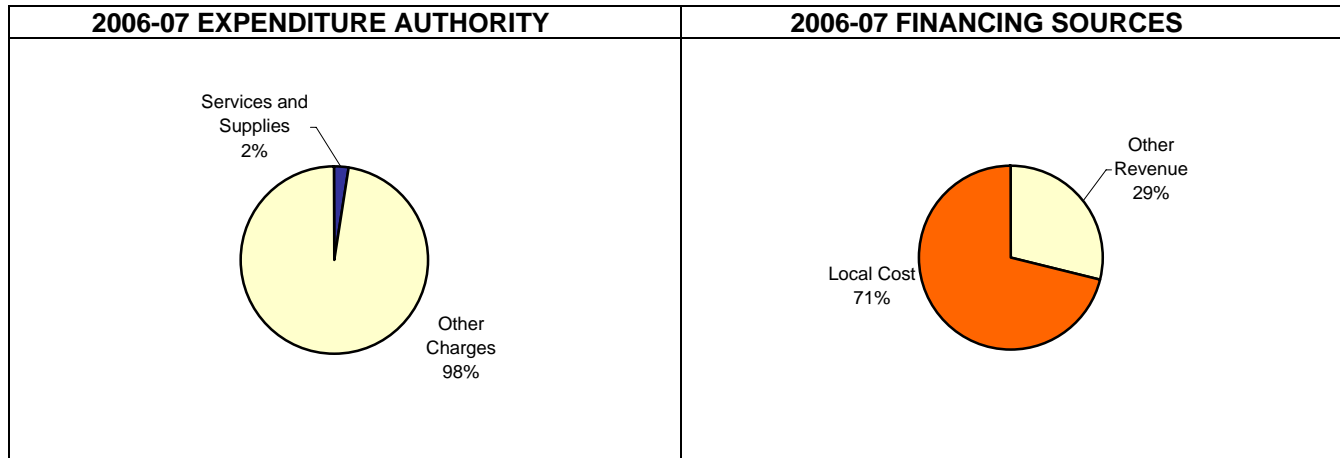
- Introduction of the General Relief Case Management System (GRMS) has increased efficiencies in case processing and maintenance.
- Increased referrals to the Social Security Administration to determine if client is SSI eligible.
- Increased efficiency in eligibility determination.

Revenue collections for the first seven months of 2005-06 appear to be slightly less than anticipated. The revenue collection represents retroactive SSI payments the county receives as reimbursement from eligible indigents prior to their enrollment in SSI. Based on actual monthly revenue from July 2004 to February 2006, projected revenue for the remainder of 2005-06 indicate a potential decrease of \$ 66,081.

The anticipated decline in cases combined with the projected reduction of revenue may result in net local cost savings of approximately \$321,290.



ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services
DEPARTMENT: Aid to Indigents
FUND: General

BUDGET UNIT: AAA ATI
FUNCTION: Public Assistance
ACTIVITY: General Relief

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<u>Appropriation</u>							
Services and Supplies	44,266	12,870	3,942	1,028	28,293	28,859	566
Other Charges	1,291,502	1,477,179	1,300,847	1,058,021	1,418,127	1,152,168	(265,959)
Total Appropriation	1,335,768	1,490,049	1,304,789	1,059,049	1,446,420	1,181,027	(265,393)
<u>Departmental Revenue</u>							
Other Revenue	360,467	331,626	365,313	304,175	370,256	341,471	(28,785)
Total Revenue	360,467	331,626	365,313	304,175	370,256	341,471	(28,785)
Local Cost	975,301	1,158,423	939,476	754,874	1,076,164	839,556	(236,608)

It is projected that 2006-07 caseload will decrease by approximately 26% in comparison to 2005-06 budget due to the following:

- Introduction of the General Relief Case Management System (GRMS) has increased efficiencies in case processing and maintenance.
- Increased referrals to the Social Security Administration to determine if client is SSI eligible.
- Increased efficiency in eligibility determination.

Due to the 26% decrease in caseload it is projected that total expenditures for aid payments will decrease by \$265,393 from that budgeted for 2005-06.

The revenue collection represents retroactive SSI payments the county receives as reimbursement from eligible indigents prior to their enrollment in SSI and reimbursements made by non-SSI eligible indigents when assistance under this program is no longer needed. Based on actual monthly revenue from July 2004 to February 2006, it is anticipated that revenue for 2006-07 will result in a decrease of \$28,785 over 2004-05.

In comparison to 2005-06, the anticipated decline in cases combined with the projected reduction of revenue may result in a net local cost savings of approximately \$236,608.



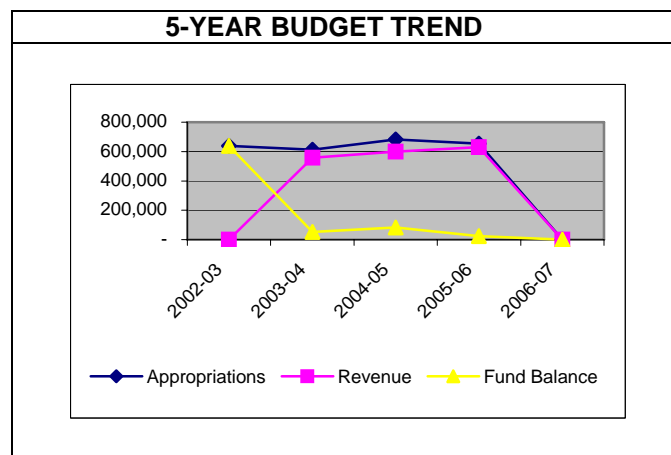
AB 212 – Teacher Stipends

DESCRIPTION OF MAJOR SERVICES

High quality childcare is dependent upon a well-trained, well-compensated and dedicated staff. In an effort to foster an environment where this type of staff is developed and retained, Children's Network applied for and was awarded this state grant via Assembly Bill 212 (Teacher Stipends) in December 2001. Grant monies are placed in this special revenue fund providing stipends to pre-school teachers and/or administrators who demonstrate completion of college credits towards certification or post-secondary degrees. The stipend increases as the number of college units completed increases thereby acting as an incentive for preschool teachers to further educational levels. Stipends also increase for teachers who speak a second language or teach disabled children which makes preschool services accessible to a larger portion of the community.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	1,237,364	580,350	709,968	653,453	653,453
Departmental Revenue	655,838	607,834	652,350	629,075	629,075
Fund Balance				24,378	

At the time the 2005-06 budget was prepared, the state had not yet provided an exact amount for the 2005-06 grant. The actual grant received was \$631,902.

Interest revenue and the return of a small number of stipend payments resulted in additional \$20,000 of revenue. Unspent funds are retained as fund balance and will be used to issue additional stipends in subsequent years.

This budget reflects plans to expend the entire 2005-06 fund balance and all of the grant funds received from the state. There is no local cost associated with this budget unit.



ANALYSIS OF PROPOSED BUDGET

GROUP: Human Services
DEPARTMENT: AB 212 Teacher Stipends
FUND: AB 212 Teacher Stipends

BUDGET UNIT: RHE DPA
FUNCTION: Public Assistance
ACTIVITY: Administration

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<u>Appropriation</u>							
Services and Supplies	1,237,364	580,350	709,968	653,453	653,453	-	(653,453)
Total Appropriation	1,237,364	580,350	709,968	653,453	653,453	-	(653,453)
<u>Departmental Revenue</u>							
Use Of Money and Prop	-	2,508	1,970	12,821	-	-	-
State, Fed or Gov't Aid	655,838	605,326	636,230	607,524	629,075	-	(629,075)
Other Revenue	-	-	14,150	8,730	-	-	-
Total Revenue	655,838	607,834	652,350	629,075	629,075	-	(629,075)
Fund Balance					24,378	-	(24,378)

In 2001, the Children's Network applied for and was awarded this state grant via Assembly Bill 212 (Teacher Stipends). Grant monies are to provide stipends to pre-school teachers and/or administrators who demonstrate completion of college credits towards certification or post-secondary degrees.

Beginning July 1, 2006, Children's Network will no longer be administering this program. The responsibilities of overseeing the acceptance of the grant and the issuing of the stipends will be transferred to the Superintendent of Schools. Remaining fund balance, if any, will be transferred to the County Superintendent of Schools at the end of 2005-06.

There will be no budget for 2006-07.



PRESCHOOL SERVICES

Ron Griffin

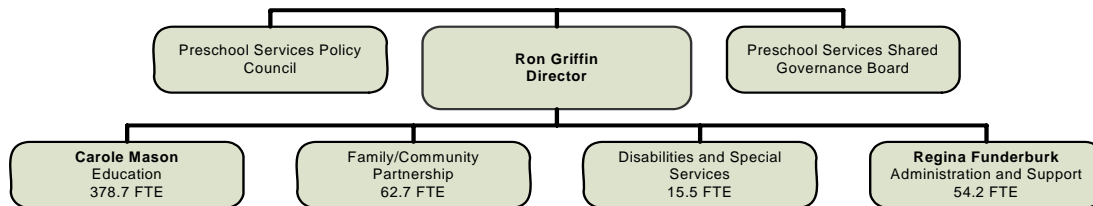
MISSION STATEMENT

We provide a foundation for success for children by giving them the highest quality child development and family support services.

STRATEGIC GOALS

1. Achieve school readiness of children enrolled to ensure they are making progress toward positive outcomes as required by the Desired Results Developmental Profile Plus program (DRDP+).
2. Increase parent satisfaction rate.
3. Maintain a high level of enrollment necessary to meet federal and state requirements.

ORGANIZATIONAL CHART



Detailed information for this budget unit is provided, along with a description of the services provided, budget unit history, and applicable performance measures.



Preschool Services

DESCRIPTION OF MAJOR SERVICES

The ultimate goal of the Preschool Services Department (PSD) is to ensure that every child in San Bernardino County has access to a quality preschool experience. Research shows that during their school years and beyond, children who attend quality preschool:

- Are less likely to be placed in special education or held back a grade;
- Exhibit more positive classroom behaviors and perform better on standardized math and reading tests;
- Are more likely to graduate from high school and continue their education;
- Earn more money and are less likely to go on welfare; and
- Are less likely to become involved in crime.

PSD has operated the Federal Head Start program and the State of California Department of Education's State Preschool, General Child Care and Child and Adult Care Food Programs in San Bernardino County since 1965. Our programs primarily serve children 3 to 5 and their families, but especially the most disadvantaged.

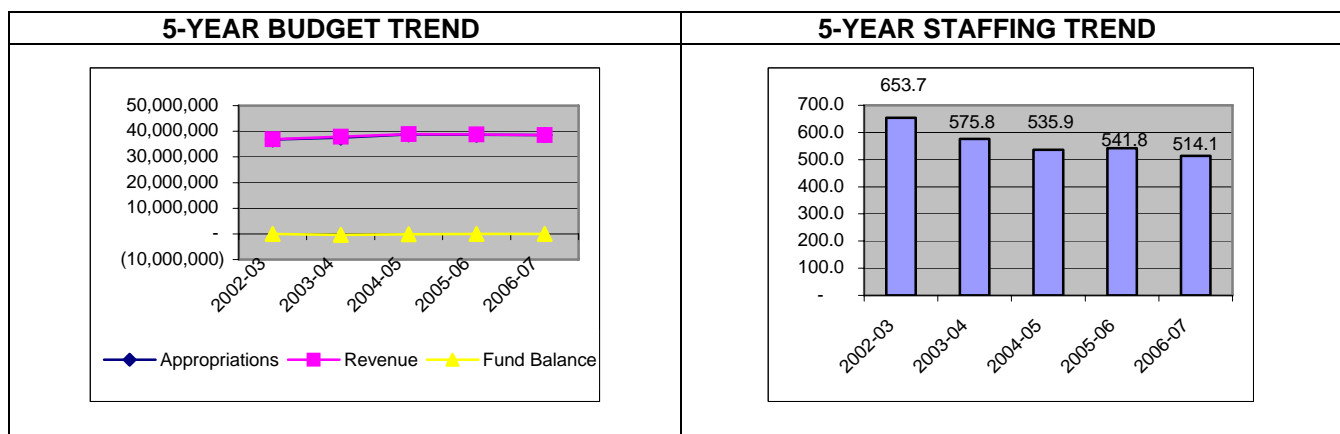
As the primary program funding source (87%), Head Start incorporates educational, health, nutritional, and psychological services in order to help children become ready to enter and succeed in school and life in general. This includes children living in poverty, foster children, those in homeless shelters and those with special needs. Many of these children would have no access to preschool without our program.

PSD became a San Bernardino County department under Human Services in January 1999 and continues to be fully funded from federal and state sources (no local cost). Prior to 1999-00, the Preschool Services function was budgeted outside of the county's organizational structure.

PSD has 687 employees who serve 4,535 Head Start and State Preschool children and their families annually at 39 locations countywide. PSD has five delegate agencies (Baker Valley Unified School District, Colton Joint Unified School District, City of San Bernardino Parks & Recreation Department, Needles Unified School District and Easter Seals of Southern California, Inc.) that serve 487 of the total number of children. PSD provides eligible families several options for enrollment, such as Center Based Part Day, Full Day, Extended Day and Home Based.

PSD is comprised of the following units: Children's Services, Family and Community Partnerships, Support Services and Administrative Services. The Children's Services unit is responsible for ensuring children are ready to succeed in school and the overall operations of the Head Start Centers. Family and Community Partnerships staff offers a variety of services to families, including linkages to community resources, health and dental screenings, health, mental health, and nutrition services, job training, as well as parenting, literacy and English As Second Language classes. The Special Services Group is responsible for offering services to over 400 children with disabilities each year, as well as Training & Technical Assistance and Monitoring.

BUDGET HISTORY



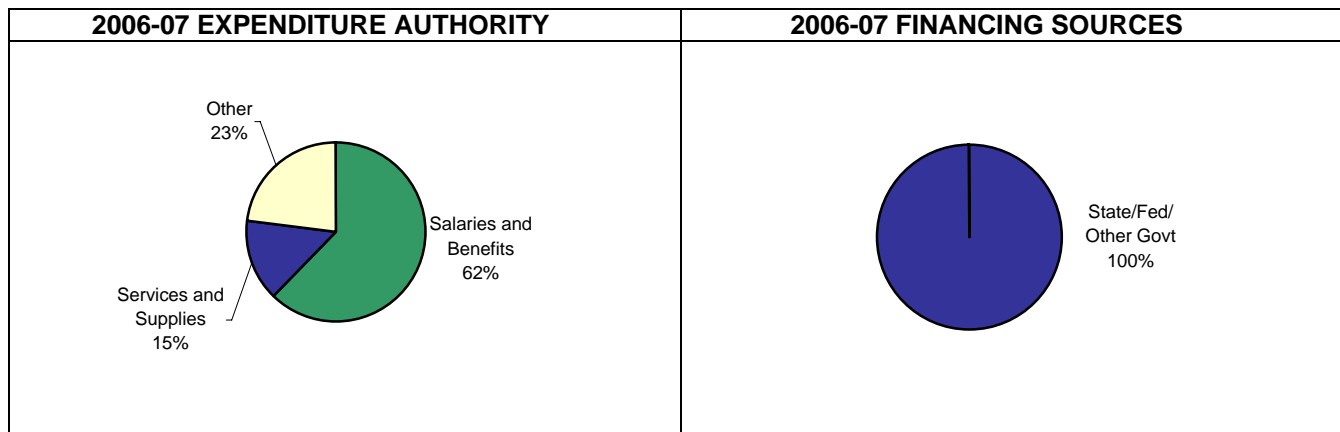
PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	38,011,785	38,391,082	37,911,484	38,829,740	38,548,803
Departmental Revenue	37,315,911	38,202,806	37,654,483	38,988,266	38,707,329
Fund Balance				(158,526)	
Budgeted Staffing				541.8	

Estimated appropriations for 2005-06 are slightly less than modified budget due primarily to vacant positions in program operations. Staff vacancies includes an unusually high number of teaching staff that did not return for the new school year, normal attrition, and recruitment challenges in the desert regions, and department initiated delays in the hiring process. Revenue is less than modified budget primarily due to lower enrollment/attendance at the Rialto Eucalyptus site.



ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services
DEPARTMENT: Preschool Services
FUND: Preschool Services

BUDGET UNIT: RSC HPS
FUNCTION: Public Assistance
ACTIVITY: Early Child Development

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	23,328,994	24,312,780	23,590,994	23,490,672	24,663,123	23,957,092	(706,031)
Services and Supplies	3,771,285	4,212,750	5,125,180	5,813,323	5,239,690	5,556,357	316,667
Central Computer	90,657	85,780	99,972	119,031	112,055	104,798	(7,257)
Other Charges	8,198,862	7,054,387	6,493,206	6,326,564	6,023,623	5,945,276	(78,347)
Land and Improvements	487,711	207,241	(7,163)	-	-	-	-
Equipment	-	92,647	-	61,398	-	-	-
Transfers	2,134,276	2,425,497	2,609,295	2,737,815	2,619,533	2,949,039	329,506
Total Appropriation	38,011,785	38,391,082	37,911,484	38,548,803	38,658,024	38,512,562	(145,462)
Departmental Revenue							
Taxes	-	82,980	247,790	-	-	-	-
Use Of Money and Prop	14,371	-	19,103	-	-	-	-
State, Fed or Gov't Aid	37,301,540	38,119,826	37,356,909	38,546,279	38,816,550	38,512,562	(303,988)
Other Revenue	-	-	30,681	161,050	-	-	-
Total Revenue	37,315,911	38,202,806	37,654,483	38,707,329	38,816,550	38,512,562	(303,988)
Fund Balance					(158,526)	-	158,526
Budgeted Staffing					541.8	514.1	(27.7)

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, inflationary services and supplies, workers compensation, county support services, unemployment, and rents. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

The proposed budget contains cost reductions relative to overall staffing in the amount of \$706,031, primarily due to the planned reduction of 9-month support staff hours, and vacant positions that are not being filled. Staff hours will be reduced from 80 to 72 per pay period for the part-day program, which operates on a 4-day model. This plan will allow for more efficient use of staff hours while maintaining uninterrupted service to our clients. The proposed budget includes a reclassification of three Staff Analyst II's to two Administrative Supervisor I's and one Systems Accountant II positions. These reclassifications resulted from a department reorganization necessary to adjust to a reduction in federal funding. This reorganization resulted in a higher level of additional duties and responsibilities for these positions.



Other charges include a \$300,000 reduction in transportation services offset by inflationary increases in Delegate Agency and Food Services contracts.

State, federal or government aid decreased due primarily to a 1% revenue reduction in the department Federal – Head Start contract.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Desired Results Developmental Profile (DRDP+) to meet state and federal assessment requirements.		85%
Percentage of parents who respond positively on Desired Results-Parent Study and agency surveys.		85%
Percentage of children on bi-weekly enrollment report.		95%

These performance measures, implemented for 2006-07, demonstrate an emphasis on school readiness of children, the parent's perceptions of services provided by the department, and the level of enrollment necessary to meet federal and state requirements. The DRDP+ testing is performed in October, February and May, the Desired Results-Parent Study & agency surveys are annual, and the enrollment reports are compiled monthly.



VETERANS AFFAIRS

Bill Moseley

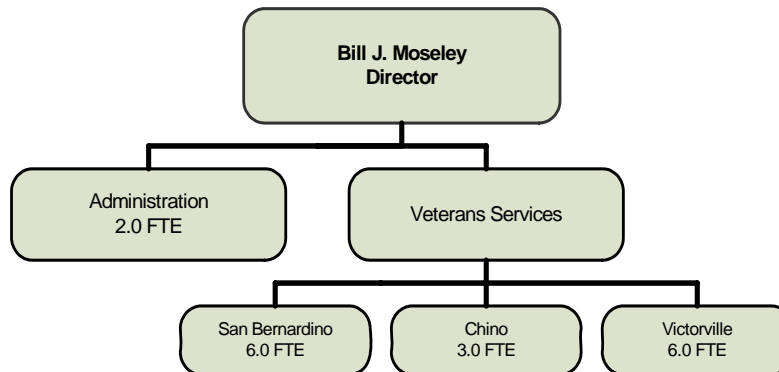
MISSION STATEMENT

The Department of Veterans Affairs promotes veterans' rights, veterans' issues, and access to services and benefits. It works with community organizations, local, state, and federal agencies to identify and obtain benefits for all veterans and their families.

STRATEGIC GOALS

1. Development of higher standards of customer service;
2. Increase outreach efforts of services provided by the department to services-connected disabled veterans and those recently separated from the military
3. Promote staff training and development in accordance with state and national training standards in order to meet Continuing Education Unit (CEU) requirements and to maintain United States Department of Veterans Affairs (USDVA) accreditation.

ORGANIZATIONAL CHART



Veterans Affairs

DESCRIPTION OF MAJOR SERVICES

According to the Secretary of the U.S. Department of Veterans Affairs, approximately one out of every three people in the United States is a potential VA beneficiary. In San Bernardino County, this means approximately 565,000 veterans, dependents and survivors may become recipients of veterans' benefits. Veterans Affairs (VA) provides information and assistance to residents in filing claims for benefits and services to which they may be entitled from federal, state, and local governments. These benefits include medical care, life insurance, home loans, pension benefits, disability compensation, education, and vocational rehabilitation. County VA employees are often the initial contact with the VA system for veterans in our community.

Services to the veterans' community are concentrated in the following four areas:

Claims Assistance

- Provide benefits counseling, claim preparation, and development of probative evidence.
- Monitor claim adjudication and resolve issues or questions in favor of the veteran. Provide assistance with administrative and appellate review of claims.
- Administer the California College Fee Waiver program for dependents of disabled veterans in San Bernardino County.

Information and referral to other programs

- Make referrals to other county departments, i.e., Aging and Adult Services, Transitional Assistance Department, Community Services Behavioral Health, County Recorder, etc.
- Provide information and referrals to area homeless providers and emergency services providers.
- Make referrals to State and Federal agencies including Social Security and SSI, Employment Development, Railroad Retirement, Department of defense, etc.

Advocacy

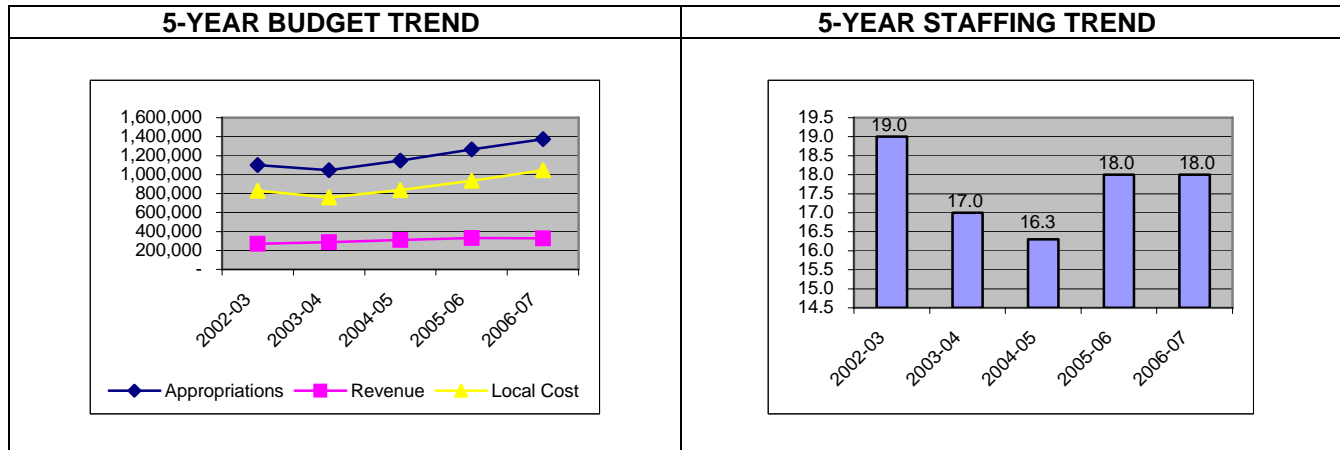
- Individual advocacy entails resolution of adjudicative questions and concerns related to processing of an individual veteran's claim.
- Advocacy at the policy level includes resolution of local policy and procedural issues that better serve the bureaucracy rather than our veterans.
- Legislative advocacy involves providing state and federal elected officials with technical assistance regarding veterans' legislation.

Outreach

- Conduct outreach at retirement homes, mortuaries, schools, military separation programs, and service organizations (American Legion, Disabled American Veterans, Veterans of Foreign Wars, Elks, Rotary, etc.) for the purpose of informing the community of veterans' benefits and services.
- Participate in community events relevant to veterans: job fairs, stand-downs, government day events, etc.



BUDGET HISTORY



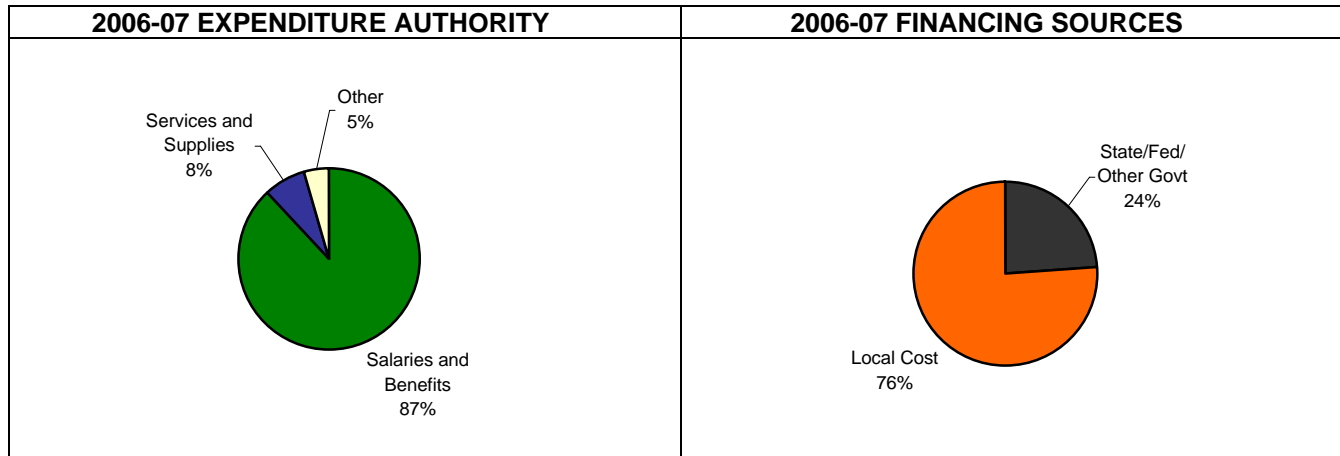
PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	1,099,563	1,045,667	1,148,637	1,309,526	1,256,453
Departmental Revenue	270,539	287,132	312,027	331,117	332,056
Local Cost	829,024	758,535	836,610	978,409	924,397
Budgeted Staffing				18.0	

Appropriations in 2005-06 are anticipated to be \$53,073 less than the modified budget due primarily to a vacant Veterans Services Representative I that was not filled in the first half of the fiscal year. Revenue is anticipated to slightly exceed the modified budget due to a vendor refund.



ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive
DEPARTMENT: Veterans Affairs
FUND: General

BUDGET UNIT: AAA VAF
FUNCTION: Public Assistance
ACTIVITY: Veterans Services

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
Appropriation							
Salaries and Benefits	892,095	888,862	931,054	1,089,862	1,095,255	1,208,407	113,152
Services and Supplies	148,079	89,090	122,185	77,792	97,958	90,329	(7,629)
Central Computer	13,023	10,533	10,201	11,321	11,321	13,741	2,420
Other Charges	1,319	838	464	156	400	-	(400)
L/P Struct/Equip/Vehicle	5,002	5,787	5,605	5,500	6,000	-	(6,000)
Transfers	40,045	50,557	79,128	71,822	53,629	61,912	8,283
Total Appropriation	1,099,563	1,045,667	1,148,637	1,256,453	1,264,563	1,374,389	109,826
Departmental Revenue							
State, Fed or Gov't Aid	270,539	287,132	312,027	331,117	331,117	327,500	(3,617)
Other Revenue				939		-	-
Total Revenue	270,539	287,132	312,027	332,056	331,117	327,500	(3,617)
Local Cost	829,024	758,535	836,610	924,397	933,446	1,046,889	113,443
Budgeted Staffing					18.0	18.0	-

In 2006-07, the department will incur increased costs from negotiated labor agreements, retirement, central computer charges and inflationary services and supplies purchases and will incur decrease costs in workers compensation and risk management insurance. These costs are reflected in the Change From 2005-06 Final Budget column.

Transfers are anticipated to increase by \$8,283 as result of an increase in Human Resources and Human Services costs.

Revenue is anticipated to decrease by \$3,617 due to the department receiving a one-time start-up fee from the State of California for the Barstow Veterans Home in 2005-06.



PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Percentage of written and telephonic customer service survey results receiving between scores of 3 (above average) to 4 (outstanding) in overall customer satisfaction ratings.		90%
Percentage increase in the number of target customers served.		10%
Percentage increase in the number of new contacts made.		10%
Percent of supervisory interview and case review receiving scores of 4 (exceeds standards).		90%

The performance measure for this budget unit places an emphasis on strong customer service by utilizing the skills and abilities of department employees.

